Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
Some OASAS	We recommend that BFCO	Management Response as of	The previous response on	Contact Contobia
deliverable	work with OASAS and the	September 22, 2023	March 22, 2024, marked the	Adams
submissions did	Orange County Public		resolution of this finding.	
not include all	School District to ensure	BFCO concurs with the finding.	Completed – October 2023	
required	data necessary to comply	BFCO will remove the		
reporting	with all deliverable	requirement of submission of	The previous response on	
elements, and	reporting requirements is	progress report grades from its	March 22, 2024, marked the	
BFCO approved	available to OASAS for	subrecipients as a requirement for	resolution of this finding.	
invoices for	future grant periods. We	deliverable approval. Report card	Completed – August 2023	
payment despite	further recommend that	grades will serve as the continuous		
the missing	BFCO reviews all submitted	improvement indicator for	2024-25 Special Conditions	
deliverables.	deliverables in accordance	academic performance.	folder was created on the T:	
	with the Monitoring and		drive to collect forms and	
	Compliance Unit Standard	Regarding behavioral data	additional documentation as	
	Operating Procedures and	collection, BFCO will modify its	needed. Completed – August	
	ensures all deliverables are	requirements to include special	2024	
	satisfactorily completed	conditions for subrecipients whose		
	prior to authorizing	school districts do not provide	1. The previous response on	
	payment.	monthly behavioral data. BFCO	March 22, 2024, marked the	
		will require that the subrecipient	resolution of this finding.	
		must provide a letter on letterhead	Completed – August 2023	
		from the school district that		
		indicates the time frames for		
		which their behavioral data is		

Finding	Recommendation (s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
		released. Subrecipients who	2. The previous response on	
		provide evidence that the school	March 22, 2024, marked the	
		district of the target school which	resolution of this finding.	
		they serve does not provide	Completed – August 2023	
		monthly behavioral data, will		
		receive special conditions for the	3. The revised SOPs for PSU	
		months for which this data is not	include quality assurance	
		available.	sampling. The responsibilities	
		1. BFCO will ensure that all the	for the Program Document	
		required deliverables are provided	Review are shared between	
		by OCPS and are accepted prior to	PSU and MCU, and the SOPs	
		payment. Deliverables must be	for each unit align.	
		quantifiable, measurable, and	Completed – September 2024	
		verifiable. Each deliverable must		
		be directly related to a task	4. The revised SOPs for PSU,	
		specified in the scope of work and	supplemented by new	
		must identify the minimum level	Deliverables Guidance, detail	
		of service to be performed.	each month's requirements	
		2. BFCO Program Staff will	and process methodology.	
		review all the required	Completed – September 2024	
		deliverables prior to authorizing		
		payment.		
		3. BFCO supervisors will conduct		
		regular sample reviews of		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
		deliverables which have been		
		approved by BFCO staff to ensure		
		all criteria for the deliverables are		
		being met. Additionally, BFCO		
		will conduct regular training with		
		staff to ensure there is a clear		
		understanding of deliverable		
		requirements needed for approval.		
		4. BFCO will ensure that all		
		submitted deliverables are		
		reviewed in accordance with the		
		Monitoring and Compliance Unit		
		Standard Operating Procedures as		
		well as the Program Support Unit		
		Standard Operating Procedures.		
		BFCO will also ensure that all		
		deliverables are satisfactorily		
		completed prior to authorizing		
		payments.		
		Anticipated Completion Date		
		The anticipated completion date is October 31, 2023.		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
		 Management Response as of March 22, 2024 BFCO removed the requirement of submission of progress report grades from its subrecipients as a requirement for deliverable approval. Report card grades are now used as a continuous improvement indicator for academic performance. This was communicated to all subrecipients during the 21st CCLC Fall Technical Assistance meeting on October 3 and 4, 2023, in the Evaluation and 21APR Data presentation. BFCO staff has communicated special conditions to subrecipients whose districts provide data on a quarterly basis and has collected supporting documentation from subrecipients. 		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
		BFCO will create a program folder for subrecipients requiring special conditions related to monthly deliverables.		
		1. BFCO ensures that all required deliverables from OCPS are reviewed and approved prior to payment.		
		2. BFCO Program Staff reviews all required deliverables for final approval prior to authorizing payment.		
		3. BFCO supervisors are updating written Program Support Unit (PSU) standard operating procedures (SOP) that align with the Monitoring and Compliance Unit (MCU) SOP to include		
		quality assurance sampling. BFCO supervisors conduct training to		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
		ensure there is a clear understanding of deliverable requirements needed for approval.		
		4. BFCO supervisors are updating the written PSU SOP to ensure that all submitted deliverables are reviewed in accordance with grant requirements.		
		Anticipated Completion Date The anticipated completion date is September 2024.		
The selected subrecipients did not submit all deliverables in a timely manner.	We recommend BFCO ensures that subrecipients submit all required deliverables timely and send reminders until they receive	Management Response as of September 22, 2023 BFCO concurs with the finding.	1. The revised SOPs for PSU include quality assurance sampling. Completed – September 2024	Contact Contobia Adams
umery manner.	all required documentation. We also recommend that BFCO define the "participant data update" deliverable as behavioral	1. BFCO has implemented a tiered internal and subrecipient checks and balances review process to support timely deliverables.	2. The revised SOPs for PSU, supplemented by new Deliverables Guidance and Deliverables Email Templates, include specific	

Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
	referrals and in-school	2. BFCO will remind subrecipients	guidance for notifying	
	suspensions in the RFA and	regarding financial consequences as outlined in the Request for	programs about potential	
	add the quarterly report card grades deliverable and the	Application (RFA) or Request for	financial consequences. Completed – September 2024	
	associated due dates in the	Proposal (RFP) if deliverables	Completed – September 2024	
	RFA.	were not submitted by the deadline	3. BFCO has successfully	
		established by FDOE.	launched the 2024-2025 RFA	
		3. Moving forward, BFCO will	RFP which included the	
		specify the "participant data	participant data update in the	
		update" deliverable reporting	Project Performance	
		element in the RFA and RFP.	Accountability Section of the	
			RFP. Evidence verification is	
		Anticipated Completion Date	listed as all subrecipients must submit via the	
		The anticipated completion date is September 30, 2023.	department's online system-	
		September 30, 2023.	monthly. Completed – April	
		Management Response as of	2024	
		March 22, 2024	2021	
		1. BFCO supervisors are updating		
		written PSU SOP to include		
		quality assurance sampling.		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of November 8, 2024	Anticipated Completion Date & Contact
		2. BFCO staff continue to remind subrecipients who are out of compliance about potential financial consequences for not meeting grant requirement deadlines, as outlined in their RFA and RFP.		
		3. BFCO updated the participant data information in the upcoming 2024-25 RFP and the Program Office will disseminate this information to continuing subrecipients at the beginning of the new grant year.		
		<i>Anticipated Completion Date</i> The anticipated completion date is September 2024.		

BFCO did not	We recommend BFCO	Management Response as of	The revised SOPs for PSU	Contact Contobia
always approve	enhance its controls,	September 22, 2023	include quality assurance	Adams
deliverables in a	including supervisory		sampling. SOPs and guidance	
timely manner.	review of deliverable	BFCO concurs with the finding.	documents are updated	
	approval dates, to ensure	BFCO will update its policies and	yearly, followed by staff-wide	
	staff reviews deliverables	procedures to include frequent	training. Completed –	
	within the time frame	supervisory review of deliverable	September 2024	
	outlined by the grant terms.	due dates and provide regular		
		training for staff regarding the	Also, the onboarding process	
		process and requirements of	for new hires includes	
		deliverables approval.	training on the process and	
			requirements of deliverables	
		Anticipated Completion Date	approval. Completed –	
		The anticipated completion date is	September 2024	
		October 31, 2023.		
		Management Response as of		
		March 22, 2024		
		BFCO supervisors are updating		
		the written PSU SOP to ensure all		
		submitted deliverables are		
		reviewed in a timely manner. The		
		SOP will address frequent		
		supervisory review of deliverable		
		due dates and regular training for		
		staff regarding the process and		

	requirements of deliverables approval.	
	Anticipated Completion Date The anticipated completion date is September 2024.	