| _ | |
|----|---|
| 1 | STATE OF FLORIDA CHARTER SCHOOL APPEAL COMMISSION |
| 2 | CHARTER SCHOOL AFFEAL COMMISSION |
| 3 | RENAISSANCE CHARTER HIGH SCHOOL OF PALM BEACH VS. |
| 4 | THE SCHOOL BOARD OF PALM BEACH COUNTY |
| 5 | |
| 6 | |
| 7 | |
| 8 | DATE: Wednesday, June 13, 2018 |
| 9 | TIME: Commenced at 11:15 a.m. |
| 10 | Concluded at 1:55 p.m. |
| 11 | LOCATION: 325 West Gaines Street Tallahassee, Florida |
| 12 | REPORTED BY: MICHELLE SUBIA, RPR, CCR |
| 13 | Court Reporter and Notary Public in and for the |
| 14 | State of Florida at Large |
| 15 | |
| 16 | |
| 17 | |
| 18 | * * * |
| 19 | |
| 20 | |
| 21 | |
| 22 | 10503 CASANOVA DRIVE TALLAHASSEE, FLORIDA 32317 |
| 23 | (850)766-5831 |
| 24 | |
| 25 | |

```
COMMISSION MEMBERS APPEARING:
 1
 2
           LOIS TEPPER, CHAIR
 3
            JENNA HODGENS
 4
            SONIA ESPOSITO
            OSVALDO GARCIA
 5
 6
           RICHARD MORENO
 7
 8
 9
10
11
12
13
14
15
     CERTIFICATE OF REPORTER
                                                          87
16
17
18
19
20
21
22
23
24
25
```

PROCEEDINGS

So that takes us to the second appeal that we're going to hear this morning, which is Renaissance Charter High School of Palm Beach vs. the School Board of Palm Beach County. And as we did before, ten minutes on each side. And we always start with the Charter School.

MS. ALEXANDER: I'm Stephanie Alexander, and I represent the Applicant and the governing board and Renaissance Charter School, Inc., and Renaissance Charter High School of Palm Beach.

To start we would like to have our governing board members speak for a few minutes and then I'll follow up. Thank you.

CHAIR TEPPER: Thank you.

MR. HAIKO: Good morning. My is name Ken Haiko, and I'm the Chairman of Renaissance Charter Schools, the Applicant for the Charter. I've been Chairman for approximately 16 years, and most of our Board members have been with us almost as long. And currently we operate 38 schools in eight counties and have over 35 students -- 35,000 students enrolled.

We're here today because Palm Beach County School District has denied our application for a Charter School mainly on the basis that we're not innovative enough. Yet this assumption was disputed by one of their own Board members.

At that School Board meeting, the room was packed with parents who came to speak on behalf of our proposed school. Many extolling the innovative practices employed at our schools.

Some of their stories had everyone in the room in tears, telling how the environment at the Renaissance Schools that will feed into the high school literally saved their children from certain failure, and they needed that environment going forward. But their pleas were ignored, even while some School Board members acknowledged from the dais that our innovative programs were something that should be employed by District Schools.

School Board member Karen Brill commented -after she voted to deny our application, she
stated that this application was very innovative.
And I quote here, "I think that what really struck
me was about personal learning plan, the daily
report to parents. I think that's the things that
we are getting. Yes, we do need to do better in
our District as well." Again, that's from a
School Board member.

As to innovation, I was in front of this panel two years ago and I explained our personal learning plans, that we offer a longer school day, that we have a unique grading philosophy that only reflects mastery of the student standards taught, and we offer a blended learning that provides direct teacher instruction and online programming. These are but a very few of the impactful innovations that we employ in our schools that are not found in the District Schools. I also have a list of additional innovative practices that we use at the District present.

The Palm Beach District has demonstrated its contempt for Charter Schools in general and Renaissance Charter Schools specifically through their acts of civil disobedience and disregard for the willed parents, to say nothing of their disrespect for the taxpayers of Palm Beach County.

The parents of Palm Beach County have clearly shown they want to continue in a secure environment that the Renaissance Charter Schools provide. Quite frankly, it's a little frustrating to have to drag all of these people up here away from their jobs benefiting students, pay transportation costs and attorney fees to come up

here and fight for our students. Yet we are here again. While they don't seem to care about wasting taxpayer dollars, Ladies and Gentlemen, I do.

You overturned the last attempt by this
District to disregard Florida law, thwart the will
of parents and stand in the way of choice. I ask
that you stand with the students and parents again
today and allow us to finish what we started in
grades K through eight. Let us build them a high
school. Thank you.

CHAIR TEPPER: Thank you.

MS. ALEXANDER: As you know from Mr. Haiko and from the briefs and the previous appeal in this matter, Renaissance Charter Schools has a long and successful tenure as an experienced Charter School operator. Indeed they operate 38 schools in eight counties, as Mr. Haiko just testified. In fact, it currently operates six Charter Schools in Palm Beach County. And had promised its parents after many requests that it would open a new charter high school in Palm Beach County so that its students could continue their education in the same academy model provided by Renaissance in their earlier years.

The Palm Beach County School Board, as noted in the previous appeal, has already approved charter applications from Renaissance seven times previously, and those applications were substantively identical to the Charter application it denied here. Moreover, this Board, the Charter School Appeal Commission itself, reversed the School Board's denial of basically the same Charter application during previous appeals and, in fact, it previously reversed this one, as did the State Board of Education.

We all know what's going on here. The School Board, tired of losing so many of its students and the money that went with them, to Charter Schools, suddenly decided that it was going to deny all charter applications for Charter Schools that were going to compete directly with the School Board. This is proven by the fact that during the last application cycle, the School Board received 22 charter applications — the Charter School application cycle where the FCEF appeal was heard — it received 22 charter applications and denied every single one.

This application cycle, the one at this -- concerning this appeal, which was the following

year, the School Board did much the same, only approving a few new Charter Schools that did not directly compete with it, with its own schools; that is, they were different areas or they had a different student clientele.

A plain review of the application and its attachments reveal, as the seven or eight times previously, that the applications here contained all statutorily required information and proposed a compliant Charter School that would serve the needs and provide choice to the students and the parents of Palm Beach County that wanted a high school in the same model that they were already being educated in. The fact that a nearly identical application to the one filed here has been approved seven times by the very same School Board previously, something clearly calls into question the legitimacy of the denial since this application had already been approved basically in form and substance.

Even in the last cycle with respect to the innovation issue, it found that the other categories which it partially denied here, it found them to be completely compliant. That is, the appeal that you just heard, they found all of

those areas to be compliant here. They suddenly found innovation lacking and some of the areas partially deficient, even though basically the applications were the same.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

As we noted in the previous appeal, the Administrative Law Judge, in the case of Renaissance Charter School vs. the School Board of Palm Beach County specifically held that School Board Policy 2.57 which ingrafted their own limiting and illegal definition of innovative learning methods or innovation on to the charter application was illegal. As such, if it was illegal, they could not have used it then, they cannot rely upon it now in urging that this application be denied. And, in fact, since you just held that virtually the same model to be innovative in the previous appeal, the same result would be demanded here for consistency sake and also as a matter of res judicata collateral estoppel, meaning the issue has already been resolved.

So for all of those reasons, we urge that the same result as the last time you were here happened, and that we win our appeal for the Charter School High School of Palm Beach County.

Thank you.

CHAIR TEPPER: Thank you.

And for the School District.

MR. FAHEY: Good morning again,

Commissioners. I'm Sean Fahey, Associate Attorney with the Office of General Counsel for the School Board. I have with me still Denise Sagerholm, another attorney from our office, Jim Pegg, Director of Charter School for our District, and Heather Knust, Budget Director for our District.

As the Applicants indicated, this appeal concerns an operator of several K8 Charter Schools in our District that opened -- applied to open a Charter School, and the School Board, acting upon the recommendation of the District staff and the Superintendent, denied the application.

And really I want to use this introductory time to kind of -- I outlined several guiding principles for my remarks today because the Applicants have kind of tried to make this appeal about a lot of other things. But really it's pretty simple, this application was adjudged to be deficient in five sections by our District staff and the School Board adopted the recommendation of the Superintendent and denied the application.

And the question for the Commission is are the reasons for denial in that letter of denial supported by competent substantial evidence and are they good cause for denying the application.

The Applicants have heavily attacked the School Board's motives in its review of this application. They have alleged that the School Board is tired of competition, et cetera, et cetera. They also continue to insist that basically the same application had been approved several times in the past. And that's simply not the case. This was an application for a high school. It's common sense that a high school is not a K8 school. It is a different application. It is for a different school.

So aside from the fact that every application is judged on its merits anyway, that argument especially doesn't apply here because this was an application for a different kind of school.

You also heard Mr. Haiko remark that the Board member Karen Brill, a member of our School Board, conceded that this application was innovative. That's simply not correct. There were three Board members that talked about this application at this meeting. It's true that

Dr. Robinson and Karen Brill did indicate -Dr. Robinson said we have to do better. Karen
Brill never said this application was innovative,
but she said I think the things that you're
getting, yes, we need to do better in our District
as well. But that was not a concession in any way
that this application was in fact innovative.

These Board members had just heard parents complain about why their children aren't in District Schools. So there's obviously some kind of communication issues going on if those parents think the only place they can get some of these practices is a Renaissance School. And that's all these Board members were acknowledging.

I think it's important to look at Erica
Whitfield's -- a School Board member -- comments,
directing these parents to contact the School
District's Choice Office and, in fact, find a
school that fits what they're looking for if
they're dissatisfied with what they have been
getting from the District Schools. So there's no
concession by any of these Board members that this
application was innovative.

So the remaining points I would like to make with these introductory comments are just --

there's three. What does it mean to say that an application section only partially meets the standard? What is the evidence that the School Board can rely upon in reviewing this application? And then finally, the School Board Policy 2.57.

So the first issue quickly, the Applicants have argued in this appeal that if a section of the application is adjudged as only partially meeting the standard, that that cannot provide good cause for denying the application. And that's simply incorrect and it defeats the entire purpose of rating a section as only partially meeting the standard. Here we have four sections that were adjudged to only partially meeting the standard that we're relying upon in this appeal and one that was rated does not meeting the standard.

And if you look at the definition in the model evaluation instrument of what it means to partially meet the standard, it means the response addresses most of the criteria but that the responses lack meaningful detail and require important additional information. So by that very definition, that means that response is deficient, and that the School Board should absolutely be

entitled to rely upon that, particularly when there are multiple sections of the application that only partially meet the standard as good cause to deny the application.

Second, when we talk about the evidence that the School Board can rely upon, there's an argument in this appeal by the Applicants that essentially some of the critical issues relating to budget in particular, these were disagreements over what numbers should be used. But that's simply not true.

The crucial application sections, as we'll talk about more when we get to those issues, require the Applicant to do more than simply plug in a number. They require the Applicant to engage in an exercise to find a realistic projection of its revenues and expenditures.

So our District staff relied upon real facts and real data about our District in reviewing that application. This was not simply a disagreement over numbers or it wasn't simply some hypothetical esoteric exercise. This was an actual evaluation that adhered to those criteria in the model evaluation instrument.

And I'll use a little bit more of my time in

these introductory comments to talk about this ALJ's ruling. As we stated in the appeal, we have no problem with the Commission taking official recognition of it. You can find it on Westlaw. It is a decision. As we noted earlier, it is nonbinding on this Commission.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And I just want to take a moment to talk about what the ALJ ruled about our School Board Policy 2.57, which sets forth the definition of the term "innovative" as it is used in that Charter School Statute, and provides a rubric for the District staff to use when evaluating innovation in a Charter School application. the ALJ found that it was invalid because first she did not think that this Charter School Statute mandates an innovation standard. She relied on the word "encourages" in the statutory purposes section of this statute. And, second, she did not believe that the School Board could validly require a Charter School Applicant to demonstrate that it would improve upon the status quo.

And the reason we have appealed that ruling is because that has to be wrong. So the first question, does it mandate a standard, you've heard me make this argument earlier today. The Charter

School Applicant is unquestionably required to demonstrate in its application how its school will encourage the use of innovative learning methods. And that is more than just how it might hypothetically encourage innovation in some sense. It actually requires the Applicant to demonstrate how its school will be innovative.

And, again, the reason we say that is because the sponsor also has the duty to ensure that the ultimate Charter, whether it's the Charter contract that outlines the educational model of the School and incorporates the application, but that the actual Charter is innovative.

The second point, to suggest that our definition is invalid because it requires a Charter School Applicant to demonstrate how they will improve upon the status quo, that has to be wrong because of course a Charter School has to improve upon the status quo. Why on earth would a School Board approve a Charter School application if the proposed Charter School is not going to improve upon the status quo in the District in some manner?

And you've heard talk today from these

Applicants about how there were some parents who

came to the School Board meeting and said they wanted this high school. But respectfully, it's the School Board's decision about what is best for the School District of Palm Beach County and whether a purposed Charter School is going to fulfill the purposes of the Charter School Statute and be a lawful, valid Charter School under the statute. That's not for the parents to make that call, it's for the School Board.

How much time do I have left?

CHAIR TEPPER: Three minutes.

MR. FAHEY: I concede three minutes of my time to Mr. Pegg to discuss his evaluation on the innovation component of this application briefly. Thank you.

MR. PEGG: Hi, I'm Jim Pegg. I'm the
Director of the Department of Charter Schools for
the School District of Palm Beach County.

In the review of this application, the rubric that Mr. Fahey has referred to as a part of School Board Policy 2.57 was utilized. And as the reviewers of the application review team look at it, they look at it in a way that they compare innovation to what is in place in the School District of Palm Beach County to that which is

being presented in the application itself.

And one of the things that Mr. Haiko shared with us, he talked about the personalized learning plan. The student academic learning plan, also known as SALP, in the School District of Palm Beach County has been in place since the late 1990s. So looking at a personalized learning plan for students wouldn't be considered innovative if it's something that has been in place for quite a few years in the School District.

Likewise, when we talk about the blended learning, the blended learning perspectives that were provided in the application did not measure up to the blended learning opportunities that are provided for students in high schools of the School District of Palm Beach County. The School District high schools are highly technical.

CHAIR TEPPER: Can you slow down.

MR. PEGG: Oh, I'm sorry. I have three minutes.

CHAIR TEPPER: She has to type it.

MR. PEGG: The technology and the blended learning opportunities for students of the District operated high schools are many, mostly because we not only include blending learning

opportunities but full video or, I want to say, technology, instructional opportunities in the classroom. So that, too, did not appear to be innovative as it looked in comparison to the District high schools.

So those are some of the issues that were used to compare for opportunities for innovation. And that is why we used that rubric, where the rubric has standards that say it is innovative, partially innovative, or is not innovative. So we used the same kind of standards that we would use as we rate others meets, partially, or does not meet in reviewing the various opportunities that are provided in the application.

CHAIR TEPPER: Thank you.

So that takes us to Issue 1, which is the educational plan. And the specific sections are mission, guiding principles and purpose; exceptional students; and English Language Learners.

For the School, three minutes.

MS. ALEXANDER: I want to point out again with respect to the innovative issues, Mr. Pegg just talked about the rubric that they adopted that requires all of this innovation and Charter

Schools to be different than the District Schools. That rubric, along with their self-created and limiting definition of innovation was also held to be invalid by the same Administrative Law Judge because in fact it included standards that do not exist in the stature.

That being said, more detail with respect to the innovation issue, you all have just held that the basic model here used in this application that was used in the previous case to be innovative.

And our argument is, well, of course it was, and it still is in this one. In fact, even though it's a high school, it had the same qualities, you know, individual learning plans and things like that. But it also had certain other attributes that I would like Mr. Kelmanson and others to speak to.

But the truth being said is, again, they don't want Charter Schools. They didn't want our high school. And so that's why they denied it. That's why several of these suddenly partially, only partially met the standard when in fact the previous application those very same application sections had met the standard. It's all basically a game of Three-Card Monte here.

But that being said, I would like someone to speak to how the high school is different or adds to the innovation that we discussed in our previous --

MR. KELMANSON: Ask how much time you have left.

CHAIR TEPPER: You have two minutes.

MS. EVANS: Two minutes?

CHAIR TEPPER: Uh-huh.

MS. EVANS: I'm Jodi Evans, Lead Principal.

A couple of things for our education plan.

We do have research-based instructional strategies
but we also have the technology integration within
our high school that includes production rooms.

Also, on, I believe it's page 44 of the application, the School has access to an innovation team that constantly does research and will supply any kind of new and upcoming programs to the high school for students, especially in the 21st Century they're always changing skills and trying to update programs for students to get them ready for their job field.

We also will include a restorative justice program. So in junction with the School District of Palm Beach County, we're going to have

restorative justice, which will promote student advocacy, empathy, empowerment, and positive decision-making skills which are essential for adolescent development.

Personalized learning plans for our freshmen will contain high school graduation goals built upon intermediate goals and action steps on how to get the students to that graduation goal. And the freshman academy, those students will also get a teacher adviser for each student. They will have student-to-student discussions. Once the School is full with seniors, the juniors and seniors will discuss with freshmen what they would do differently if they went back to their freshman year. We also have incorporated self-awareness studies and in-depth studies of life after high school, including what kind of college choices they would like to make.

Also, our career academies, which we have examples of in our application, obviously will be based on student needs and interests of the community of Palm Beach. But we do a label in Table 3.4 what those college and career academies may look like.

We will also offer the Cambridge program that

you can find on page 31 and 47. That is a program to support academic rigor throughout the programming of the School. It will provide an international pre-university curriculum, and an examination for students who will benefit from the rigorous academic program.

Cambridge courses combine the content of honors curriculum with the content students must learn to write the Cambridge papers successfully. So we believe that Cambridge students will have high academic expectations and be self-motivated and have good study habits. Also, the senior project, which will be a combination activity for students who are seniors to demonstrate what they've learned in their high school tenure.

CHAIR TEPPER: Your time is up.

MS. EVANS: Okay. Thank you.

CHAIR TEPPER: We will have questions.

MS. EVANS: Okay. Perfect.

CHAIR TEPPER: And for the District, I let her go over and I'll afford you the same.

MR. FAHEY: Okay. Sean Fahey again for the School Board.

I think it's important to reiterate that

Issue 1 has three sections of the application that

were at issue, so I'm just going to briefly talk about Section 6 and 7, and then I'll turn it over to Mr. Pegg to conclude his response to what the Applicants have outlined to the Commission.

So Section 6 was rated as partially meets the standard. The crucial criterion that was found to be lacking here is paragraph 2F on the Commission's motion sheet, a realistic enrollment projection and a staffing plan that aligns with the projections. As explained by the District reviewer that the School Board -- who has reviewed the School Board, adopted.

Here the School under-projected by several percentage points the likely population of students with disabilities in its proposed Charter School. And the reason this is important to the School Board is that the School Board needs assurance that a proposed Charter School will meet the needs of those students and is prepared to meet the needs of those students. And schools that under-project on these points inevitably have issues and require more extensive monitoring by the School Board in that regard.

At Section 7, a similar issue. This is for English Language Learners. And the relevant criterion on the Commission's motion sheet,
paragraph 3D, has the School demonstrated the
capacity to meet the School's obligations under
state and federal law. And one of the things the
Applicants are required to do, they're on notice
about it, as reflected in the interview they had
with the District staff, is to reference
compliance with the resolution agreement between
the United States Department of Justice and the
School District relating to the admission and the
discipline of students who are English Language
Learners.

2.2

But by failing to discuss that in their application, they failed to demonstrate their capacity to meet the School's obligations under federal law. So for those two reasons, those sections were appropriately rated as only partially meeting the standard and provide good cause for denial of the application.

And I'll save the remainder of my time on Issue 1 to Mr. Pegg to talk about that section. Thank you.

MR. PEGG: Again, I would like to address the innovative, I'll say measurement of the application. In regards to the fact that as we

look at the District operated high schools of the School District of Palm Beach County, that it's a nationally awarded or nationally recognized career education programs and choice programs in the -- not in just the state of Florida, but throughout the country. And we have some of the greatest choices demographically and geographically for students in Palm Beach County.

If the premise of Charter Schools is to provide choice for parents, we are of the position that we provide opportunity of choice throughout the District for different career academies, and we don't just put them in one part of the county. They are throughout the county and available.

All high schools in the School District of
Palm Beach County have Cambridge programs. So the
choice of Cambridge Academic Learning is available
to them. Likewise, we have, I believe, five high
schools that have international Baccalaureate
programs that are operating in the School District
of Palm Beach County at this time. So the
opportunity for choice already exists.

As we measure innovation, we're looking to see if there are choices available for parents and students that will provide them those

opportunities that perhaps a Charter School could give an opportunity that we don't provide. And this Charter School application did not offer any opportunities that the School District of Palm Beach County had not already provided.

CHAIR TEPPER: Okay. So for Commission

members on Issue 1, questions regarding mission,

guiding principles and purpose, Section F

regarding exceptional students, and Section D

regarding English Language Learners.

Questions.

MS. HODGENS: I think my first question is for the District. And this might sound like a broad question, but we've talked so much about innovation. Can you tell me what innovation would look like in a charter application?

MR. PEGG: The School Board and School
District staff have worked together to develop
what we will say a picture of what innovation
would look like. First, we would like to see
academic and career programs that are offered for
students that are not offered by other schools in
the District, primarily District operated schools.

Secondly, we would like programs that are going to provide opportunities for students to go

into, especially with -- speaking of high schools now -- high school opportunities of choice by a Charter School that will prepare students for the 21st Century workplace. And we're looking for those things that are evidenced in the Charter School application that would be there.

The third thing that we would look at is that which would be, you know, basically what is it -you know, I heard someone say earlier today that
innovation is improving on the situation. And
that is exactly what we want to be able to do,
look at something that's going to improve on the
current status of public education in the School
District of Palm Beach County for the opportunity
to provide additional options and choices for
parents in the School District of Palm Beach
County.

We have approved Charter applications since it was mentioned at that point that have gone through the cycle and have addressed the innovation rubric that we have in place, and they have been successful in addressing that and are now implementing that as active Charter Schools in the School District. So to say that we have not approved them, that is just not true. We have

used a rubric, we have enacted the rubric, and 1 2 applications have been approved in addressing 3 innovation. 4 CHAIR TEPPER: Okay. Further questions? 5 MS. ESPOSITO: Can I still ask? 6 CHAIR TEPPER: Go ahead. For the District? MS. ESPOSITO: For the District. 7 Mr. Pega, 8 just a little bit more because Jenna asked you and 9 you said, well, you know, a program that offers 10 academic and career programs not present in some 11 I'm thinking what other programs are out there that are research based that you have the 12 13 certification that you can go ahead and implement 14 and then programs of the 21st Century. Well, for 15 some schools implementing a program that is for the 21st Century and that is innovative in itself. 16 But for the District, can you share like a 17 global, general -- can you give me like specific 18 19 examples of what kind of programs you see out 20 there that truly meet that definition that is not what they say or probably some examples of the 21 22 ones that you said you guys approved? 23 That's what I'm looking at. MR. PEGG: 24 MS. ESPOSITO: Tell me. 25 Without naming those high schools, MR. PEGG:

one of the high schools that was approved and one that will open, actually, within the next few weeks is promoting a new way of working with students so that they can be prepared to go out into the workforce, to the sports management field and to the arts field so that they can address how they can provide career opportunities for students in the arts and also in sports leadership. And that was approved since this application had been submitted and denied, so that application was approved.

We also had one that was based on international studies, which was international languages. That one is not yet ready to open, and they open as soon as August. But they're looking for a deferment at this time.

But when they open, they're going to be addressing the use of international languages such as Japanese, Chinese, and I'm recalling off the top of my head, but they're using international languages, which would be different than we would offer in our District operated schools, giving them opportunities for those.

And finally, that which is going to provide not what we would call dual language instruction,

but we'll call language immersion, so there would be more than one language. The core instructions being offered and those students are able to learn -- become strong -- become what we call bilingual, and they will be able to be more -- I'm looking for the word.

MS. ESPOSITO: It's biliterate.

MR. PEGG: Yeah, biliterate. Thank you, Sonia, that's the word I was looking for.

So that they would be biliterate as they exited that Charter School.

CHAIR TEPPER: I'm going to let the School respond.

MS. ALEXANDER: Thank you.

Mr. Pegg just proves my point, right. So in the previous appeal they argued that they get to define innovation. The ALJ has said, no, you don't. The statute defines what's required. They basically are saying we get to deny all Charter applications that we think will compete with us. So someone wants to do sports management and we're not doing sports management, then they can do it. The examples that they used in the lower appeal or the previous appeal in this matter was, well, a school was dedicated to cooking or a school was

dedicated to autistic students. I think that was the other example. I apologize if I'm misremembering.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So basically what they're saying is we're going to define innovation so that we can eliminate direct competition and only allow the schools that we want. If we feel like we want sports management, we're going to allow that. That is the kind of lawlessness that the ALJ rejected. They cannot impose their own standards of what is innovative and what a Charter School should be. That's the Charter School's choice. If they meet the legal standards, they should be allowed to open. The fact that some of these suddenly are partially deficient, I don't think that they failed the standard. In fact, it says, partially meets the standard. That's not a failure.

But putting that aside, again, like all Charter high schools, or all high schools -- I'm sorry -- have some kind of foreign language. So the stuff that he's described, which isn't in evidence actually and should not be, actually accorded deference by this tribunal, it's not relevant and in fact it's not anything different

than what most schools do.

But the fact remains is they are not allowed to narrow the box of what a permissible Charter School is. The ALJ has said that and the law says that. They are only allowed to look for the standards according to the statute and apply those. They concede that they used their own standard, they used their own rubric, both of which have been held to be illegal. That should be enough. This case should be over on the innovation side. Thank you.

MR. FAHEY: Can I say one thing very briefly?
CHAIR TEPPER: Certainly.

MR. FAHEY: Okay. I just want to make this point clear so that it doesn't -- I agree, those are the applications that have been approved, those are the examples we have. But it isn't just that a school has to be a cooking school or offer some far out curriculum to be innovative.

Although, we welcome enriching the choices available to students and parents of Palm Beach County as much as possible, and that's certainly a part of the review process.

I think what's important to reemphasize here or reiterate as much as I can is that this is not

a high performing replication. This was not some outstanding Charter School model. And I'm not saying it with any disrespect to the people here that represent these Charter Schools -- this Charter School today, this proposed Charter I'm simply saying that there's more to innovation than just being different. also -- you can do the same things we're doing. Are you improving upon the status quo, which is why we said at the beginning it's absurd to think that can't be part of our review process? Are you improving upon the status quo? And part of the concern here is that this school, this proposed school, does not do that. Thank you.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

CHAIR TEPPER: Other questions from Commission members?

MS. HODGENS: We're doing ESE and ELL also, correct?

CHAIR TEPPER: Yes, ma'am.

MS. HODGENS: Okay. So I guess it's kind of to do with all of these issues, but there's other schools operating in the District that are Renaissance schools and so these issues are coming up in this application -- tell me if I'm off course here, you can stop me -- but I want to know

if this is a big deal in this application -- and that's probably not the right way to say it so I apologize -- but if this is something that's causing the School District to deny this application, are these -- and I'm talking about all three now because you talk about the ESE percentages and you talk about the ELL -- I want to know if there's issues with the ELL in the other schools. But if the other schools are operating and there's no action being taken against them, is the application that's being presented to you -- is it going to be a school that's going to be -- I guess I'm not articulating well, but I'm trying to get to if innovation is that important in Palm Beach County and you can deny an application based on it's not innovative because it's your statutory -- not right, but your statutory requirement to make sure they are innovative -- are the other Renaissance schools in the District innovative?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I'm just trying to wrap my head around -- and I'm sorry, I'm not being very articulate at all, but I'm just trying to understand with the other schools operating -- I understand that an application is something that needs to be

submitted and reviewed. I get it because I work 1 2 for a School District, too. But I'm just trying 3 to understand what's happening in the schools that 4 are already there and if they are operating that 5 poorly has action been taken against them in these 6 areas? Is that --That's fine. 7 CHAIR TEPPER: 8 MS. HODGENS: Okay. 9 CHAIR TEPPER: District. 10 MR. FAHEY: So I think there were two 11 questions there. And here is how I understand your questions. 12 13 MS. HODGENS: Sorry. This is Sean Fahey for the School 14 MR. FAHEY: Board. 15 And I say this to make sure I answer them. 16 So I hear two questions. Does the School Board 17 believe the other Renaissance schools are 18 19 innovative? The second question for the ESE and 20 ELL issues, are there issues with the schools that are currently operating with those sections? 21 22 MS. HODGENS: Yes. So the first one I would make to 23 MR. FAHEY: 24 that is each application should be evaluated on 25 its own merits.

MS. HODGENS: Okay.

2.2

MR. FAHEY: So since the time that this application was submitted, the state's model instrument has added an applicant history evaluation section where you also look at the portfolio of the Charter School operator and its ESP, and you evaluate the performance. And that's a separate criteria. And that is something that we considered and we discussed in the last appeal.

Can I say that there are documented issues in ELL for these Renaissance Charter Schools? No. For ESE there have been a few. Whether they have risen to full-blown corrective action plans or issues like that, I don't believe they have.

I'll let Jim Pegg talk about what he's experienced a little bit with those schools.

So I hope that answers your second question.

MS. HODGENS: Uh-huh.

MR. FAHEY: The first question, does the School Board consider the other Renaissance Charter Schools to be innovative, I think there are two points to that. The first is when the School Board adopted this policy criteria and essentially grandfathered in its existing operating schools. So long as their educational

plans haven't changed from what they were when they applied materially, then they will not essentially apply that definition of them going forward. It only applies to applicants and schools that are drastically changing their educational plans.

So I don't have an answer to whether the School Board would have judged the Renaissance schools that exist there now to be innovative or might have at the time those applications were approved several years ago. I don't have an answer to that question.

But perhaps Mr. Pegg could answer the question. I mean, certainly all the reasons we've provided today we would say probably not, right?

But I also don't think it's relevant to whether the School Board was entitled to evaluate that criteria as this school tries to expand its educational presence in the District.

MS. HODGENS: So let me ask a follow-up question real quick. So prior to the worksheet that was added to the application, the School District did not use -- did not consider operating schools or capacity based on other schools that they operated around the state or in their own

District, they did not use that to evaluate an application?

MR. FAHEY: No, actually, there is language in the School Board's Policy regarding Charter School applications, that it was already doing that essentially.

MS. HODGENS: Okay. That's what I thought so I wanted to just make it clear.

MR. FAHEY: Right.

MS. HODGENS: So that's why I'm -- I guess that's where I'm trying to wrap my head around these other schools that are operating -- and I agree with you, believe me, I'm a School District and I deal with this every year, too, with Applicants -- you were evaluating that application. And I've had those hard conversations with Applicants before, but I also think that when -- if there's schools operating within that District, my District, or within Districts around me, I always do my due diligence to see what is going on there.

So it's hard for me if there's so many schools there already that these issues are coming up if there's not issues within those schools, too, that that was considered or not.

MR. FAHEY: And I want to make one final 1 2 point that I didn't make before to that, which was that this was an application for a high school, 3 which presents different operational and 4 5 educational challenges than the K8 schools the 6 operator already operates. So that's the second reason why I would -- I don't think it's 7 8 irrelevant whether they've had issues or 9 demonstrated the capacity to do what they are 10 required to do under the law for the ESE students 11 or English Language Learner students, but I do think we're more than entitled to look at this 12 application on its merits whether they have 13 14 demonstrated that in this application for a high school, which is different from what they're 15 16 operating in our District currently. 17 MS. HODGENS: Thank you. 18 I'll let Mr. Pegg --MR. FAHEY: 19 MS. ALEXANDER: No, can I --20 CHAIR TEPPER: Just a second. 21 MS. ALEXANDER: I'm sorry. 22 I'm going to let the School CHAIR TEPPER: answer and then we'll come back. 23 Go ahead. 24 Again, the court reporter can only hear one 25 of you at a time.

MS. ALEXANDER: Mr. Fahey has basically conceded that there aren't any significant issues with the ELL or the ESE programs at the other schools run by Renaissance in the District. We object to any further specifics raised by Mr. Pegg because that would be outside the scope.

2.2

The School Board hasn't justified any of its partially meets the standards, especially on ELL or ESE in any way by explaining how a high school is different. The undisputed record shows that in the application the percentages of ESE students was projected based upon Renaissance's current portfolio schools and what their percentages were.

Moreover, as you know, a Charter School can't predict who is coming and who is not, and the percentages that they get at any given school are whoever applies. And there isn't any assertion anywhere that somehow we don't meet the needs of their ESE students or whatever. So that's our argument on that. And like I said, it's getting too far afield to allow in a lot of additional evidence.

CHAIR TEPPER: I want you to stay there because I have just a couple of specific questions about what was in the letter of denial.

MS. ALEXANDER: Sure.

CHAIR TEPPER: Again, the same question I asked you before, is it in your application and is it specific that the School will encourage the use of innovative learning methods and deliver an educational and best practices to students and their schools as required by the statute?

MS. ALEXANDER: Yes.

CHAIR TEPPER: Okay. And there are specific examples, like the young lady that spoke earlier talked about 21st Century workplace and other things.

MS. ALEXANDER: Right. Academy model.

CHAIR TEPPER: On exceptional ed --

MS. ALEXANDER: I would defer to -- so you're asking for --

CHAIR TEPPER: I haven't asked yet.

MS. ALEXANDER: Oh, I'm sorry. I was trying to get --

CHAIR TEPPER: They're saying that you needed to have a realistic projection for the students with disabilities you might get. And I would like to hear how you based -- what you based your numbers on. Was it your experience? Was it other schools? How did you come up with your plan? Is

it realistic?

MR. KELMANSON: Could you please repeat the question?

CHAIR TEPPER: Certainly. One of the reasons for denial was the section which is a realistic enrollment projection of students with disabilities. And the District said your numbers were different than theirs. So I want to know what you based your projections on and why is that realistic for your school?

MR. KELMANSON: As Ms. Alexander just reiterated, that it is found in the application that we estimated 10 percent of ESE students enrolling in this school. How was that derived? It was derived from the existing schools that operate in the District. That's about their average. We have some schools in the District that have over 17 percent ESE. But when you average them all out, it comes out to be 10 percent.

CHAIR TEPPER: Okay. Another question on English Language Learners. Somewhere along the way did the School not agree in a Board meeting or an interview to comply with the resolution agreement?

MR. KELMANSON: No, not in any form or 1 2 fashion. The records actually show in the previous hearing that we had that it was a 3 4 misunderstanding, that the reviewer that reviewed 5 that section thought that a Renaissance school, 6 which was not us, it was another Renaissance 7 school, was not complying with the DOJ order in 8 Palm Beach County. In fact, all the schools that 9 we operate in Palm Beach follow the District's 10 English Language Learners Plan and are compliant 11 with the DOJ order. 12 CHAIR TEPPER: And presumably that will be 13 part of your charter? 14 MS. ALEXANDER: Yes. 15 Yes, it would be in -- yes, MR. KELMANSON: 16 it would follow just like all the other schools do. 17 18 CHAIR TEPPER: Okay. After all those questions, I'm going to give the District a moment 19 20 on those three. 21 Gentlemen, if you're going to speak, you have 22 to be at the microphone. This is a public 23 meeting, she has to record. We can't have the 24 sidebar. 25 So I'll have Jim Pegg MR. FAHEY: Okay.

complete the answer to Ms. Hodgens' question about ESE issues in the schools they operate in our District. Thank you.

MS. ALEXANDER: And we've raised a previous objection.

CHAIR TEPPER: I understand.

MS. ALEXANDER: Okay.

2.2

MR. PEGG: When we look at the percentage of students that are enrolled in Renaissance Charter Schools for ESE, yes, it is lower than it is for the District average. But we do have -- some sites are a little bit higher. As far as the provision of services, we did have some concerns earlier. And I've been with the School District of Palm Beach County in the role that I serve right now for the past five years.

Earlier in my tenure working with Renaissance Charter Schools, we did have concerns that were noted and provided to the management company in regards to the ESE interventions. One of the things that we've done as a District to be proactive is to provide resource teachers that monitor compliance for Charter Schools on a very frequent basis. And that provides both for the Charter Schools and the students meeting those

| 1 | services. |
|----|--|
| 2 | CHAIR TEPPER: Okay. |
| 3 | MR. FAHEY: And if I could have our Budget |
| 4 | Director, Heather Knust, explain the 20 percent |
| 5 | figure that we require of Applicants briefly. |
| 6 | MS. ALEXANDER: Are we discussing the budget |
| 7 | part yet? |
| 8 | CHAIR TEPPER: We're not on budget. What 20 |
| 9 | percent? |
| 10 | MS. KNUST: ESE. |
| 11 | MR. FAHEY: For ESE projections. |
| 12 | CHAIR TEPPER: Okay. |
| 13 | MS. KNUST: Heather Knust, Budget Director |
| 14 | for the School District. |
| 15 | So we look at their School District average |
| 16 | for ESE, and it averages 20 percent District-wide. |
| 17 | But I guess going back to what Mr |
| 18 | Derek |
| 19 | MS. ALEXANDER: Kelmanson. |
| 20 | MS. KNUST: I'm sorry, I don't know how to |
| 21 | pronounce his last name. |
| 22 | Yes, they do have a range for their feeder |
| 23 | schools that would average out to 10 percent. But |
| 24 | I think the question is really which are the |
| 25 | primary feeder schools that would be feeding into |

this school. And if it is the ones with the higher ESE population, which he admitted is over 17 percent, then it would be a much more significant enrollment of ESE students within the School. And we all know that DOE doesn't fund us adequately when it comes to ESE, so the revenue that we're getting and generating for those ESE students is not sufficient to cover the actual expenses and costs associated with them.

2.2

CHAIR TEPPER: For the School, is there a plan in place if your projections are incorrect, either too high or too low?

MR. KELMANSON: On page 100 of the charter application, it states -- I don't know if you want to follow along with me, this is already in the record -- but on page 100 in Section E, as indicated in the application, Section 6H, which is the ESE section -- based on the enrollment of students with disabilities, the School will hire and train the appropriate number of teachers to ensure all necessary IEP services are being implemented.

CHAIR TEPPER: Perfect. Thank you.

MR. KELMANSON: So essentially we will adjust the staffing as required to the number of students

that are enrolled based on the percentage. And there is not a question about any of our ESE staff being certified.

CHAIR TEPPER: Okay. Other questions from Commission members?

MR. MORENO: I just had one clarification because I've been going through, you know, because a lot of things we're voting on this component of it as we go through these things.

CHAIR TEPPER: That's right.

MR. MORENO: And I'm going through the notes of the evaluation. This is for the District. In going through there, one of the components it does not meet is the innovation. And it's interesting that in the review, it was never brought up.

So the question is that I think on the ESE and the ESOL, there was a good back and forth and I think some things were cleared up there. But on the innovation part, was that something that came after this, because it was never brought up in the capacity interview? If I'm mistaken -- I've been looking for it, but I didn't find that portion.

MR. FAHEY: I agree it's not discussed at the interview.

Do you have anything to offer, Jim, about

whether it was discussed with the Applicants at 1 2 any point? No, I don't. 3 MR. PEGG: We'll rest on what's in 4 MR. FAHEY: Okay. 5 the record. 6 CHAIR TEPPER: Thank you. 7 Other questions, Osvaldo? 8 MR. GARCIA: No. 9 CHAIR TEPPER: Okay. Then would someone like 10 to make the motion on Issue 1, which is the 11 educational plan, and choose did or did not? 12 Jenna. MS. HODGENS: I thought you were going to 13 14 call on me. I would move that the Commission find that 15 16 the School Board did not have competent substantial evidence to support its denial of the 17 application based on the Applicant's failure to 18 meet the standard for the educational plan 19 20 because --21 CHAIR TEPPER: You start and then we will 22 help you fill in. 23 MS. HODGENS: Okay. Because the Applicant 24 addressed innovative learning methods within the 25 application and --

| 1 | MR. GARCIA: Compliance with ELL. |
|----|--|
| 2 | MS. HODGENS: Say that again. |
| 3 | MR. GARCIA: Compliance with ELL. |
| 4 | MS. ESPOSITO: Yeah, and ESE. |
| 5 | MR. MORENO: Correct. |
| 6 | CHAIR TEPPER: What about compliance with |
| 7 | ELL? |
| 8 | MR. MORENO: I would say in the capacity in |
| 9 | the interview, the discussion was sufficient to |
| 10 | meet the criteria. |
| 11 | CHAIR TEPPER: Okay. Got it. |
| 12 | What about ESE? |
| 13 | MS. HODGENS: And ESE projected the |
| 14 | student enrollment projections were based on |
| 15 | historical data from schools that would be feeding |
| 16 | the high school, but there was evidence that |
| 17 | adjustments could be made based on the |
| 18 | MS. ESPOSITO: As enrollment changes. |
| 19 | MS. HODGENS: As enrollment changes based on |
| 20 | the application. |
| 21 | MS. ESPOSITO: Perfect. |
| 22 | CHAIR TEPPER: I would like to add one thing, |
| 23 | which was that the Charter School has agreed to |
| 24 | abide by the resolution agreement. |
| 25 | MS. ESPOSITO: Yeah. That's for ELL? |

| 1 | CHAIR TEPPER: For ELL, right. |
|----|---|
| 2 | Okay. So the motion is the Commission find |
| 3 | the School Board did not have competent |
| 4 | substantial evidence to support its denial of the |
| 5 | application based on the Applicant's failure to |
| 6 | meet the standards for the educational plan |
| 7 | because of the reasons just stated by all the |
| 8 | Commission members which we will reduce to |
| 9 | writing. |
| 10 | So I have a motion by Jenna. Is there a |
| 11 | second? |
| 12 | MS. ESPOSITO: I'll second it. |
| 13 | CHAIR TEPPER: Sonia. |
| 14 | So you've heard the motion. If you vote yes, |
| 15 | you are voting for the Charter School. If you |
| 16 | vote no, you are voting for the School District. |
| 17 | Jackie. |
| 18 | MS. HITCHCOCK: Jenna Hodgens. |
| 19 | MS. HODGENS: Yes. |
| 20 | MS. HITCHCOCK: Sonia Esposito. |
| 21 | MS. ESPOSITO: Yes. |
| 22 | MS. HITCHCOCK: Osvaldo Garcia. |
| 23 | MR. GARCIA: Yes. |
| 24 | MS. HITCHCOCK: And Richard Moreno. |
| 25 | MR. MORENO: Yes. |

CHAIR TEPPER: Okay. We don't need to do part two.

That takes us to Issue 2, which is the organizational plan, whether the Applicant's organizational plan failed to meet the standards listed on the motion sheet.

So I'll give three minutes to the Charter School.

MR. KELMANSON: This is regarding the motion for student recruitment and enrollment?

CHAIR TEPPER: Yes.

MR. KELMANSON: And the issue that was raised is it partially meets, I believe. And you can look at the transcripts from the previous meeting, there was a lot of talk about how the parent volunteer hours are enforced at the School. And we made statements and had principals from Palm Beach at that time and we have principals here that can attest to the fact that no student has not been allowed recommitment based on the fact that the parents did not complete their volunteer hours, which was their issue. Thank you.

CHAIR TEPPER: Thank you. And for the District.

MR. FAHEY: Yes. Sean Fahey again.

We can be brief on this one. The application contains a minimum volunteer hour requirement. We don't take issue with that. The issue, however, is that the model application requires the Applicant to explain, quote, "If and how the School would enforce such contracts."

The Applicants did not explain this in the application. They conceded at their interview that they did not explain it in the application. It was not clarified at the interview what would be done with these parent contracts; although, there was a lengthy discussion about it. So that's the competent substantial evidence for this basis. It's not in the application and it wasn't clarified in the capacity interview.

The reason it's good cause is important, it's one of the criteria of the evaluation instrument is that the School's enrollment process as a whole is open, fair and in accordance with applicable law.

So the School Board's primary concern, if the School is not going to be definitive about how it's going to enforce the parent volunteer contracts is that its enrollment process will be unfair. And that's all I have to say. Thank you.

CHAIR TEPPER: Questions by Commission 1 2 members? 3 MS. ALEXANDER: Can we respond briefly? 4 CHAIR TEPPER: Certainly. 5 MS. ALEXANDER: They have raised no issue 6 that our enrollment somehow is unfair. all students that apply until it's up to capacity. 7 8 So that's really another red herring in our view. 9 Thank you. 10 CHAIR TEPPER: Commission members. 11 MS. ESPOSITO: Yeah, I just had a question for the District. I understand that this is a 12 13 high school and the other ones are probably K8, 14 but have you had any experience or any kind of 15 noncompliance issues with regards to those parent 16 contracts or issues raised by parents from the other schools, because I'm thinking they would 17 18 follow the same practice? I do not believe we have unless 19 MR. FAHEY: 20 I'm going to be clarified at all by Mr. Pegg here. 21 MR. PEGG: I don't have evidence of that. 22 We'll say not on this record. MR. FAHEY: Thank you. 23 MS. ESPOSITO: So I have just a couple of 24 CHAIR TEPPER: 25 questions for the School. Do you have a process

in place for assisting parents in fulfilling these hours and is it contained in your application?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. EVANS: Hi, Jodi Evans, lead principal.

When parents enroll, they go through an enrollment process and we have conversations with them regarding the parent contracts and the volunteer hours and how we believe as a school we want families in our schools to help support that. We work with -- we provide all kinds of different volunteer hours. If they have come to after school meetings, if they're on the PTC committee, if they come to staff meetings, if they come to any kind of sporting events. A lot of times at testing time they'll send pencils home for them to sharpen, anything. If they can't come into the School, then we also send things home for them to do or any time that they spend going to get supplies, we give them hours for, so we're very flexible and upfront with that.

In our informational sessions before they enroll, we talk about different opportunities and just to have that open communication with the administration and the teachers and the parents to ensure that we make those hours open to them. But the overall idea is that we have everybody working

together to educate the child and be a part of the 1 2 School. CHAIR TEPPER: Okay. Other questions 3 regarding student recruitment and enrollment, 4 specifically the volunteer hour plan? 5 6 (No response.) 7 CHAIR TEPPER: Then would someone like to 8 make the motion and choose did or did not? 9 Jenna, why don't you just continue. She's on 10 a roll. 11 MS. HODGENS: I have to come up with the I move that the Commission find that the 12 13 School Board did not have competent substantial evidence to support its denial of the application 14 based on the Applicant's failure to meet the 15 16 standards for the organizational plan because the application includes a plan for parents to 17 18 volunteer hours and explains many ways that these volunteer hours can be met. 19 20 CHAIR TEPPER: Additions? 21 MS. ESPOSITO: Can we also add that the 22 enrollment process is explained to the parents at enrollment and in the application? 23 24 CHAIR TEPPER: Right. The enrollment process

is explained in the app.

25

You've heard the motion, that the 1 2 Commission find the School Board did not have competent substantial evidence to support its 3 4 denial of the application based on the Applicant's failure to meet the standards in the 5 6 organizational plan. You've heard the proposed 7 The motion was by Jenna. reason. 8 Is there a second? 9 MR. GARCIA: Second. 10 CHAIR TEPPER: Osvaldo. 11 So the motion is the School Board did not 12 have competent substantial evidence to deny on this issue. If you vote yes, you are voting for 13 14 the Charter School. If you vote no, you are voting for the School District. 15 16 Jackie. 17 MS. HITCHCOCK: Jenna Hogens. 18 MS. HODGENS: Yes. MS. HITCHCOCK: Osvaldo Garcia. 19 20 MR. GARCIA: Yes. 21 MS. HITCHCOCK: Sonia Esposito. 22 MS. ESPOSITO: 23 MS. HITCHCOCK: And Richard Moreno. 24 MR. MORENO: Yes. 25 So we don't need to do CHAIR TEPPER:

Section 2. That takes us to the third issue, which is the business plan, whether the Applicant's business plan failed to meet any of the following standards. And the only one under that section is the budget.

2.2

For the Charter School, you have three minutes.

MS. ALEXANDER: I just want to make the point I think as we were here the last time, the largest issue had been teacher salaries. And with respect to teacher salaries, what we testified to before was that teachers are started at the certain level, which may be a little bit lower than the District, but accelerated quickly as soon as they proved to be good teachers and fit within our model.

I also want to point out that with respect to the last application that we heard, the FCEF, there had been some budget issues and that there had been some back and forth providing additional information. And then the budget category was moved to -- was confirmed to be compliant.

The same thing happened here, they had some budget issues. We modified some of our projections based on their concerns. But even

when we did that, they still didn't say that our budget was sufficient, which is different than what they had done in the past.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I would also like to point out that they have a budget template and things like that that schools are supposed to comply with. However, in the rule challenge that we filed, that Renaissance filed against them, the ALJ -- they specifically told the ALJ that the budget template and the budget worksheet were not actually required and that no Charter School would be penalized if for some reason they didn't use it or they didn't use it correctly. So we believe that they need to be held to that standard. But we can talk about more specifics about the budget questions as you have Thank you. them.

CHAIR TEPPER: For the District.

MR. FAHEY: Yes. Sean Fahey again.

So the issue here why this section of the application was rated as only partially meeting the standard, the two criteria at issue here were whether the budgetary projections were consistent with and supported all key aspects of the application. And second, whether they contained a realistic assessment of projected sources of

revenue and expenses that ensure the financial viability of the School.

2.2

And we discussed ESE projections earlier so

I'll focus on teacher salaries. Ms. Alexander

alluded how they pay their teachers once they're

there. The concern in assessing whether there's a

realistic assessment here for purposes of this

budget criterion is whether they're going to be

able to actually hire teachers for the high school

they're projecting they're going to have. And

I'll have Ms. Knust explain that a little more in

a second. I just want to address the budget

template issue that Ms. Alexander brought up.

It is true, there was an unadopted rule challenge to the charter support unit and budget template that the District requires Applicants to use. And we explained in the course of those proceedings that we don't penalize applicants who don't use the budget template. That is not what we're talking about here.

What we're talking about here is whether the Applicant's budget satisfied these two evaluation criterion. And that's irrespective of whether they used the template that the District uses.

That's not a -- they're just two totally different

issues so I don't see that as applying at all.

And I'll turn it over to Ms. Knust.

MS. KNUST: Heather Knust, Budget Director.

I wanted to just correct a few items. When we were going through and reviewing the realistic budget assessment, we compared this Charter School to the average salary that they're paying their existing employees at the elementary Charter Schools in Palm Beach County. We did not compare them to the average salary of the District School, which is significantly higher, probably \$12,000 higher than the average salary of the School, which was proposed at \$37,000.

Again, we compared it to the average salary of existing, operating Charter Schools USA schools. And elementary schools are very different and have much more complex -- high schools have much more complexity than an elementary school, and you would expect that the average salary for a high school would be higher than an elementary school. So they were not realistic in the average salary they've been using. It was not consistent with the schools and the salaries that they're paying within the existing schools. And I think that's my main

1 concerns. 2 CHAIR TEPPER: Okay. 3 MS. ALEXANDER: Can we respond? 4 CHAIR TEPPER: Yes, ma'am. 5 MR. KELMANSON: I think the real question is 6 can we hire teachers, fully staff a school, and do 7 they want to work with us at our Charter Schools? 8 And I think historically in our District and 9 across the state that has not been a problem. 10 So what we pay our teachers in this budget, 11 this budget was based on the average salaries that 12 were paid to Charter School teachers in the 13 District. That's how we came up with that budget 14 figure. This application was submitted in 2015 and 15 16 this is not exactly what would be happening today. 17 New budgets would be produced based on current 18 rates, based on new revenues. I don't know that that brings itself into this discussion, but 19 20 things have changed. 21 CHAIR TEPPER: Okay. Questions from Commission members? 22 Osvaldo. 23 24 MR. GARCIA: For the School. So the \$38,000 25 salary is a base salary?

| 1 | MR. KELMANSON: Correct. |
|----|---|
| 2 | MR. GARCIA: And can you tell me a little bit |
| 3 | more about the benefits that these teachers would |
| 4 | have in their package, benefit package. |
| 5 | MR. KELMANSON: Jodi. |
| 6 | MS. EVANS: The benefit packages would be |
| 7 | medical, dental, vision, 401-K, short-term, |
| 8 | long-term disability, basically whatever the |
| 9 | employee signs up for. But all of those are |
| 10 | offered to our teachers. |
| 11 | MR. GARCIA: Does the School pay for any of |
| 12 | those benefits? |
| 13 | MS. EVANS: Portions of the insurance plan, |
| 14 | yes, they do contribute. |
| 15 | MR. GARCIA: Okay. |
| 16 | MS. EVANS: And the 401-K. |
| 17 | MR. GARCIA: So when you add the benefit |
| 18 | package, the portion that you pay for, then, of |
| 19 | course, that changes or adds to the base salary. |
| 20 | Can anyone tell me how much that would be? |
| 21 | MS. EVANS: I'm not sure of that figure. |
| 22 | MS. ALEXANDER: I don't know that we've ever |
| 23 | calculated it that way. |
| 24 | MS. KNUST: Yeah. |
| 25 | MR. GARCIA: Okay. |

It didn't come up. 1 MS. ALEXANDER: 2 CHAIR TEPPER: Okay. Other questions by 3 Commission members regarding the budget? 4 (No response.) 5 MS. ALEXANDER: May I --6 CHAIR TEPPER: Wait. I have a couple of questions for the School. 7 8 One of the things in the denial letter was 9 about a donation in the planning year and a loan 10 in the first year and whether there were plans 11 made for how those would be addressed as the School progressed. Can you just talk about that a 12 little bit? 13 14 Are you referring to MR. KELMANSON: 15 transcripts from a previous hearing or something that's written in the charter application? 16 CHAIR TEPPER: I think it was in the letter 17 18 of denial. It might have been in the argument. Did either of those come up in your interview 19 20 as an issue? 21 MR. KELMANSON: You know, I don't believe so. 22 It's hard to recall without looking at the actual 23 transcript of the interviews. I'll just reiterate 24 what was a process that I recall. 25 The Budget Director did review the budget

section of the charter application through an electronic portal called Charter Tools. She then posted a letter with about eight points there that said these are the issues that need to be addressed. Subsequent material was then submitted to her, which moved her rating from a does not meet to a partially meets.

2.2

As far as directly answering her question, what's stated in the charter application on page 61 where it talks about the School's startup budget, quote, it says, "The overall planning costs for the School will be incorporated into and paid for as a component of the overall School's development plan by the ESP. Cost of planning and development of the School will be recovered by the ESP through the management fees it collects in future years."

CHAIR TEPPER: Okay.

MR. KELMANSON: And then on page 39, it says -- 139, excuse me -- relating to those management fees -- "CSUSA may reduce its fees as a contribution to the School budget to ensure the School's overall financial liability in the event a full management fee cannot be paid. In such cases, the reduced fees do not create any

liability or obligation to the governing board to repay CSUSA in the future."

2.2

CHAIR TEPPER: Okay. I'm going to let the District respond, if you would like to, on those questions.

MS. KNUST: I did want to clarify the \$38,000 is what they were paying their -- it was over \$38,000 is what they were paying their existing elementary schools in Palm Beach County.

High schools, again, are more complex.

They're teaching six out of seven periods.

Anybody familiar with that, you know that you're going to have to pay the teachers more than you're going to pay an elementary school student -- an elementary teacher, because of the additional preps and whatnot that are involved with that.

There was a question about the benefits. The benefits is actually 17.7 percent of the salary, and it actually goes down. That was in year one. And in subsequent years it goes down to 17 percent. So once you take out FICA, that doesn't leave a lot to cover health benefits and all the other benefits that they mentioned. They may not have -- they may have access to them, but they're not truly being funded.

So that is something that we look at as well. If there's a lower salary, we would expect to see a higher benefit package and whatnot to balance it out. So we do make sure when we're doing our review that we're consistent, and we look at the total benefit, the total salary package, including benefits. So both are extremely low.

MS. HODGENS: Can she stay there for a minute?

CHAIR TEPPER: Yes.

MS. HODGENS: So it does talk in the denial letter about a donation in the planning year and there was no support provided for the donation, and it also talks about no support provided for a loan for FF&E and capital purchases in the first year, and those amounts were deducted from the budget based on no support.

MS. KNUST: That was the initial review. And as was stated, they provided additional information after the first interview, so those were removed. So the only issues that were remaining were the ESE and the salary.

CHAIR TEPPER: Okay.

MS. KNUST: And taking into the components of just taking the assessment of the salary, that

does put them operating in a deficit. fact that the management company is willing to provide loans to the School, that doesn't negate the fact they didn't provide a budget that really had a realistic assessment of revenues and expenditures of that School site. They can't use that management fee or the reduction of the management fee or the advance in loans provided by the management company as a way to say, oh, well, I messed up on that and I didn't put that in the budget correctly, but don't worry, we're going to cover it with whatever advance or a loan we're going to provide from the management company. That's not the purpose of that. I mean, that is really to cover any uncertainties or unknowns such as enrollment being lower than what was expected.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

2.2

23

24

25

But they should be providing -- and what we expect in Palm Beach County is they provide a budget that's complete and accurate and truly represents what they are stating within the application. We take a lot of time to review the application and make sure that the budget represents each of the sections that that Applicant has put within their application.

MS. HODGENS: Okay. And I'm reading from the

| 1 | denial letter, I just want you to know. |
|----|--|
| 2 | MR. FAHEY: Can I clarify something? |
| 3 | MS. HODGENS: So I don't know about I'm |
| 4 | sorry? |
| 5 | MR. FAHEY: Can I clarify something to |
| 6 | respond to that question? |
| 7 | MS. HODGENS: Yeah, if you don't mind. |
| 8 | MR. FAHEY: I'm sorry. So to put this more |
| 9 | clearly, the denial letter that went to the School |
| 10 | Board references here about two and a half pages |
| 11 | of issues. That fails to account for the points |
| 12 | that would clarify the interview. |
| 13 | The evaluation instrument that went to the |
| 14 | School Board that the School Board voted on is |
| 15 | Exhibit 2 to their Notice of Appeal. And if you |
| 16 | look at Section 17 of that evaluation instrument, |
| 17 | it identifies these two issues that we've been |
| 18 | discussing today, the ESE and the teacher salary |
| 19 | and benefits. And those are the ones we relied |
| 20 | upon in our written arguments as good cause. |
| 21 | MS. HODGENS: Okay. Thank you. |
| 22 | MR. FAHEY: Thank you. |
| 23 | MS. ALEXANDER: May I respond? |
| 24 | CHAIR TEPPER: For the School, go ahead. |
| 25 | MS. ALEXANDER: Sure. We've already resolved |

the ESE issue by a previous vote so we think that that's a nonstarter in terms of the budget.

With respect to the teacher salaries, there hasn't been any allegation beyond conjecture that Charter Schools USA or Renaissance has had any trouble recruiting qualified or highly qualified teachers. And, in fact, there's no evidence to the contrary.

So ultimately it's a business decision what they start their teachers at. And the fact that there is some room in the budget for, as Ms. Knust said, for uncertainties, means that there will be plenty here. And, in fact, none of the RCS rules across the state, and especially in Palm Beach County, have ever had any financial issues at all. So it would just be conjunction at this point and just a reason to try to deny the application.

CHAIR TEPPER: Osvaldo, did you have a question?

MR. GARCIA: Yes. I know Heather had mentioned about their ability to hire teachers at that salary rate. So my question is just within Palm Beach County, how many teachers do you guys currently have employed?

MR. KELMANSON: I don't know that answer off

the top of my head. 1 2 CHAIR TEPPER: Let me ask it this way. 3 the schools that you currently have have all the 4 complement of teachers that are required to be 5 there and do you have a problem getting and 6 retaining staff? At any given time, there is 7 MR. KELMANSON: 8 teacher turnover in schools, correct, people move. 9 Florida is very transient. 10 CHAIR TEPPER: Right. 11 But typically I would say MR. KELMANSON: it's a higher percentage of fully staffed schools 12 13 across the state, including Palm Beach County. 14 CHAIR TEPPER: Okay. Richard, go ahead. 15 MR. MORENO: One of the things you mentioned, and I just wanted to confirm that, earlier you 16 were talking about the management fee. 17 I know you 18 had the loan, it's basically forgiven, 19 incorporated in the management fee. Any other --20 was that the application or is that in the management agreement or is that --21 22 It was in -- I read that MR. KELMANSON: 23 directly from the charter application. MR. MORENO: 24 Okay. So that is in here? 25 It's in the charter

MR. KELMANSON:

application.

CHAIR TEPPER: Okay. Anything further?

MS. ESPOSITO: Yes.

CHAIR TEPPER: Sonia.

MS. ESPOSITO: Just for the District. My previous question, do you have any issues with teacher certification and financial issues with the Charter Schools that they actually operate?

MS. KNUST: Can I just clarify? We're not questioning how much the Charter School -- what their starting salary is. That's not what we're questioning. And I'm not questioning that they can't hire people. I mean, the question is why are they -- is that an actual realistic salary for them to hire a teacher. And it's not consistent with their own Charter Schools, what they were paying their Charter Schools back in 2015 when we did this review, and how likely is it that you're going to hire all 100 percent brand-new teachers right out of school that are willing to take \$37,000 a year?

First of all, it's not consistent. And then secondly, really how likely would it be that you would actually hire -- have a complete, full staff, which is first-year students -- I mean,

first-year teachers. 1 2 MS. ESPOSITO: I'm sorry, my question was not 3 answered. Well, no, but I wanted to correct 4 MS. KNUST: 5 that. And then, also, there is no -- if I can 6 correct -- am I allowed to correct something else 7 that was said? 8 CHAIR TEPPER: Go ahead. MS. KNUST: There is no set-aside for 9 10 reserves within the budget so there is no reserve 11 other than what's in the management agreement 12 saying they will cover any deficits, so there is 13 no reserves set aside. 14 CHAIR TEPPER: Jenna. 15 MS. HODGENS: Well, does she want her 16 question answered? 17 CHAIR TEPPER: Do you want to ask your 18 question again, Sonia? MS. ESPOSITO: My question was simple. 19 20 operating schools, has there been an issue with 21 noncertified teachers and if any of the schools 22 are in a state of financial emergency or there's 23 any issue with the budgets? 24 I can speak to the certification. MR. PEGG: 25 There are a significant number of perminant

substitutes that are loaded into the system each 1 2 year, which reflects the certification issue. 3 I usually use an idea of like 5 to 6 percent I 4 think is a high number of uncertified teachers. 5 It exceeds that amount. 6 MS. ESPOSITO: In all their schools? MR. PEGG: Yes. 7 8 MS. ESPOSITO: What about the financial? 9 MR. PEGG: And we report that to them. 10 MS. ESPOSITO: What about the -- is any one 11 of them in any financial circumstances? That would be a Heather answer. 12 MR. PEGG: 13 MS. ESPOSITO: Thank you. 14 MS. KNUST: Heather Knust. I would have to 15 go back over the past because this is going back 16 to 2015, how many letters I've sent out, if any. I would have to go back and research that. 17 18 can't say there weren't, but I cannot answer that. 19 CHAIR TEPPER: I'm going to give the School 20 the last word on that. 21 MS. ALEXANDER: I've done a lot of work for 22 Renaissance over the years and we've never had a 23 financial emergency that I'm aware of for all of 24 So it's just conjecture that we our schools. 25 won't be able to attract the teachers or whatever.

That's our business decision. And the reserves are built in with respect to the management fees. And it's a model that's worked, and there's no reason to suspect that it wouldn't now since there are already six operating schools by Renaissance in Palm Beach. Thank you.

MS. HODGENS: So that's one of my questions.

CHAIR TEPPER: Go ahead.

MS. HODGENS: So I have a question for the School, and I asked it earlier about the ESE and you said that you utilized the ESE population percentages that you had at your current schools in order to come up with 10 percent even though it's significantly lower than the District's.

But why would you not have used your current school's salaries to come up with a salary here, because it is lower because I think it was like \$39,100 was the average salary in your other schools that you have there? And you're assuming you're going to hire for \$2,100 less than that in this new school.

MR. KELMANSON: Yeah. As I said earlier, that salary average was based on Charter School teachers in the District. So the whole Charter School, not just our schools.

MS. HODGENS: What is the average salary for 1 2 your schools in the District? 3 MR. KELMANSON: As the record stated, I 4 believe you said it was -- I mean, today or back 5 then? 6 MS. HODGENS: \$39,100 back then. MR. KELMANSON: 7 Yeah. 8 MS. HODGENS: So why would you have put in 9 your budget \$37,000 when in other areas of the 10 application you stated that you've used your 11 schools' averages in order to put information into this application? 12 So we expanded it and we used 13 MR. KELMANSON: the entire charter -- all the Charter Schools in 14 15 the District, not just our schools. 16 MS. HODGENS: Okay. So I'm confused on why it would be different for this than it would have 17 18 been for ESE or for anything else that you did in 19 the application. Because you've spoken so much 20 about using your schools to come up with an 21 amount, but this doesn't align with that at all. 22 So you used every school in -- every Charter 23 School in the District to come up with your average of \$37,000? 24 25 MR. KELMANSON: At that time, that is

1 correct. 2 MS. HODGENS: Okay. 3 MR. KELMANSON: That's how we arrived at that 4 assumption for the budget. 5 MS. HODGENS: All right. 6 CHAIR TEPPER: Okay. Other questions? 7 (No response.) 8 CHAIR TEPPER: All right. Then would someone 9 like to make the motion regarding the budget and 10 choose did or did not? 11 Jenna, you're on a roll, why don't you make 12 it. 13 MS. HODGENS: Okay. I move that the 14 Commission find that the School Board did have 15 competent substantial evidence to support its 16 denial of the application based on the Applicant's 17 failure to meet the standards for the business 18 plan because the budget was underestimated on teacher salaries and did not include reserves to 19 20 cover this if teachers could not be hired at the 21 average salary that was already offered with the 22 Charter Schools in Palm Beach County, in the 23 Renaissance Charter Schools in Palm Beach County. 24 CHAIR TEPPER: Any other additions to that? 25 I'm trying to understand the MR. GARCIA:

recommendation due to the fact that they presented 1 2 a valid budget at the time. We're talking about So how would that justify -- how can we 3 justify the recommendation of back then if they 4 5 had a balanced budget presented? 6 CHAIR TEPPER: Well, what will happen is no one will second it and we'll offer a different 7 8 recommendation and go from there. 9 So Jenna has offered a motion that the School 10 Board did have competent substantial evidence. 11 Is there a second? 12 (No response.) 13 CHAIR TEPPER: So that motion fails. 14 Osvaldo, would you like to make a motion? 15 MR. GARCIA: Yes. I move that the Commission find that the School Board did not have competent 16 substantial evidence to support the denial of the 17 18 application based on the Applicant's failure to 19 meet the standards of the business plan because 20 the School provided a balanced budget as stated in their application. 21 22 CHAIR TEPPER: I think we should make a 23 reference to at --24 MR. GARCIA: At the time. 25 -- the time in 2015. CHAIR TEPPER:

MR. GARCIA: I'm confident that if we were reviewing an application that was just submitted, the salary would be different than it was back then.

CHAIR TEPPER: And Mr. Kelmanson said that earlier, that when we get down to this, if this Charter School opens, the budget will be very different because it's going to be four years later.

MR. GARCIA: Correct.

CHAIR TEPPER: Anything else in this section regarding their estimates for ESE or any discrepancies?

MR. MORENO: I would second it, but also add that there would be sufficient reserves -- there are sufficient reserves in the budget, along with what's stated in the application -- that's why it was important to me that it was stated in the application -- that the management team would be reduced without any recourse coming back to it if they needed to make adjustments.

CHAIR TEPPER: Okay. Any others?

(No response.)

CHAIR TEPPER: So you have heard Osvaldo's motion, that the School Board did not have

competent substantial evidence based on the 1 2 reasons givens by the Commission members. Is there a second to that motion? 3 MR. MORENO: Yes, I would second it. 4 CHAIR TEPPER: Okay, Richard. 5 Thank you. 6 So the motion is that the School Board did not have competent substantial evidence for its 7 8 denial on the issue of the budget. If you vote 9 yes, you are voting for the Charter School. 10 you vote no, you are voting for the School 11 District. 12 Jackie. 13 MS. HITCHCOCK: Osvaldo Garcia. 14 MR. GARCIA: Yes. 15 MS. HITCHCOCK: Richard Moreno. 16 MR. MORENO: Yes. 17 MS. HITCHCOCK: Sonia Esposito. 18 MS. ESPOSITO: 19 MS. HITCHCOCK: Jenna Hodges. 20 MS. HODGENS: No. CHAIR TEPPER: So the School prevails on that 21 22 So the final motion will be to grant the 23 appeal. 24 But at this time, we're going to take what 25 I'm going to call a lunch break. So come back at

| 1 | 1:30. And we will type furiously and go over that |
|----|--|
| 2 | and make any changes as we take the final vote and |
| 3 | do some housekeeping. |
| 4 | So, again, there should be a security guard |
| 5 | out there. Please, to the best of your ability, |
| 6 | stay with the security guard within our building, |
| 7 | and we'll meet back here at 1:30. Thank you. |
| 8 | (Whereupon, a luncheon recess was taken.) |
| 9 | CHAIR TEPPER: I'm going to start with |
| 10 | Commission members, and then I'll ask each of the |
| 11 | parties to give us edits to our recommendation. |
| 12 | Richard. |
| 13 | MR. MORENO: I'm good with what's here. |
| 14 | CHAIR TEPPER: Okay. Sonia. |
| 15 | MS. ESPOSITO: I'm good. |
| 16 | CHAIR TEPPER: Jenna. |
| 17 | MS. HODGENS: It's all good for me. |
| 18 | CHAIR TEPPER: Osvaldo. |
| 19 | MR. GARCIA: It's okay with me. |
| 20 | CHAIR TEPPER: For the School. |
| 21 | MS. ALEXANDER: We're good. |
| 22 | CHAIR TEPPER: For the District. |
| 23 | MR. FAHEY: If I could have like two more |
| 24 | minutes. |
| 25 | CHAIR TEPPER: Okay. |

| 1 | MR. FAHEY: I'm sorry, I'm still conferring. |
|----|---|
| 2 | CHAIR TEPPER: Do you want to go page by |
| 3 | page? |
| 4 | MR. FAHEY: The same issues we raised in the |
| 5 | last one. |
| 6 | CHAIR TEPPER: Charter School, Board, not |
| 7 | District. |
| 8 | MR. FAHEY: Charter School and Board instead |
| 9 | of School District. |
| 10 | CHAIR TEPPER: We'll do a search and fix all |
| 11 | those. |
| 12 | MR. FAHEY: Okay. And then we'll just state |
| 13 | for Issue 3 and this may not even be an |
| 14 | appropriate time to say it, but I'll just say |
| 15 | it we object that the findings are not |
| 16 | consistent with the evidence in the record. And |
| 17 | we're good with that. |
| 18 | MS. SAGERHOLM: Well, you know, I think we |
| 19 | need to be a little more specific. |
| 20 | MR. FAHEY: Okay. |
| 21 | MS. SAGERHOLM: And why don't we talk about |
| 22 | the section and why we think it's not aligned |
| 23 | and |
| 24 | CHAIR TEPPER: Can you just go to the |
| 25 | microphone so we can have it on the record? |

MS. SAGERHOLM: 1 Yes. 2 CHAIR TEPPER: Instead of talking to each 3 other. Are you just trying to 4 MS. ALEXANDER: 5 reargue? 6 MS. SAGERHOLM: No. We are clarifying why we are objecting. We're not rearguing. 7 8 clarifying what we're objecting to. 9 CHAIR TEPPER: Excuse me. If you want to 10 tell us what you object to, I'll take notes, okay. 11 MR. FAHEY: Hang on one second. So just quickly, page 7 -- and I'll read from 12 it -- "Based on the application, including the 13 14 fact that the application provided a balanced 15 budget at the time --THE COURT REPORTER: Can he slow down. 16 Slow down. MS. HITCHCOCK: Slow down. 17 18 So sorry. I'll start over. MR. FAHEY: "Based on the application, including the fact 19 20 that the application provided a balanced budget at 21 the time of the application and sufficient 22 reserves, and information presented in response to 23 questions by members of the Appeal Commission, the Charter School met the criteria for the business 24 25 plan section of the evaluation instrument."

| ı | |
|----|--|
| 1 | We object that that is not supported by the |
| 2 | evidence in the record and that was presented at |
| 3 | the hearing today. |
| 4 | CHAIR TEPPER: Okay. That's all? |
| 5 | MR. FAHEY: Yes. |
| 6 | CHAIR TEPPER: Okay. And the overall changes |
| 7 | that we agreed to at the beginning? |
| 8 | MR. FAHEY: Yes. |
| 9 | CHAIR TEPPER: Okay. So would someone like |
| 10 | to make the final motion to grant the appeal of |
| 11 | the Charter School? |
| 12 | Osvaldo. |
| 13 | MR. GARCIA: I move the Commission recommend |
| 14 | that the State Board of Education grant the |
| 15 | appeal. |
| 16 | CHAIR TEPPER: You've heard the motion. Is |
| 17 | there a second? |
| 18 | MR. MORENO: I'll second. |
| 19 | CHAIR TEPPER: Richard. |
| 20 | Jackie. |
| 21 | MS. HITCHCOCK: Hold on just a second. |
| 22 | Osvaldo Garcia. |
| 23 | MR. GARCIA: Yes. |
| 24 | MS. HITCHCOCK: Richard Moreno. |
| 25 | MR. MORENO: Yes. |

| 1 | MS. HITCHCOCK: Sonia Esposito. |
|----|---|
| 2 | MS. ESPOSITO: Yes. |
| 3 | MS. HITCHCOCK: And Jenna Hodgens. |
| 4 | MS. HODGENS: Yes. |
| 5 | CHAIR TEPPER: So this appeal will be heard |
| 6 | with the other one on July 18th in Orlando. |
| 7 | Again, you'll get information from Jackie and you |
| 8 | can sort of tell from the agenda where you fall |
| 9 | and how early you have to be there. |
| 10 | For Commission members, if you could, again, |
| 11 | make a motion to allow staff to correct |
| 12 | scrivener's errors. I know I misspelled at least |
| 13 | one word in the first one for this one. |
| 14 | MR. GARCIA: So moved. |
| 15 | CHAIR TEPPER: Thank you, Osvaldo. |
| 16 | Second. |
| 17 | MS. ESPOSITO: I'll second. |
| 18 | CHAIR TEPPER: All in favor. |
| 19 | (Chorus of ayes.) |
| 20 | CHAIR TEPPER: Thank you. That will be |
| 21 | changing dates and making incomplete sentences |
| 22 | complete or whatever we need to do. |
| 23 | Commission members, is there anything else |
| 24 | before we adjourn? |
| 25 | (Negative response.) |

```
CHAIR TEPPER: Oh, for the record, Section 19
 1
          was in the letter of denial and then it was
 2
          resolved. And we make reference to that in this
 3
 4
          recommendation, but we forgot to say it today.
          That's why Section 19 is not anywhere else.
 5
 6
               Anything else?
 7
               (No response.)
 8
               CHAIR TEPPER: Okay. Then we're adjourned.
 9
          Thank you.
10
               (Whereupon, proceedings were concluded at
11
          1:55 p.m.)
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

| 1 | CERTIFICATE OF REPORTER |
|----|---|
| 2 | STATE OF FLORIDA) COUNTY OF LEON) |
| 3 | |
| 4 | I, MICHELLE SUBIA, Registered Professional |
| 5 | Reporter, certify that the foregoing proceedings were |
| 6 | taken before me at the time and place therein |
| 7 | designated; that my shorthand notes were thereafter |
| 8 | translated under my supervision; and the foregoing |
| 9 | pages, numbered 3 through 86, are a true and correct |
| 10 | record of the aforesaid proceedings. |
| 11 | I further certify that I am not a relative, |
| 12 | employee, attorney or counsel of any of the parties, |
| 13 | nor am I a relative or employee of any of the parties' |
| 14 | attorney or counsel connected with the action, nor am I |
| 15 | financially interested in the action. |
| 16 | DATED this 24th day of June, 2018. |
| 17 | |
| 18 | |
| 19 | Michella Dulie |
| 20 | MICHELLE SUBIA, CCR, RPR |
| 21 | NOTARY PUBLIC COMMISSION #GG224273 |
| 22 | EXPIRES JUNE 7, 2022 |
| 23 | |
| 24 | |
| 25 | |

Educational Plan - Issue One

Whether the Applicant's Educational Plan failed to meet any of the following standards:

| 1. | Mission, Guiding Principles and Purpose: Statutory Reference(s): s. 1002.33(2)(a); s. 1002.33(2)(b); s. 1002.33(2)(c); s. 1002.33(6)(a)1.; s. 1002.33(7)(a)1., Florida Statutes. | |
|----|---|--|
| A. | A clear and compelling mission and vision statement that defines the guiding principles and values of the school. | |
| В. | Adequate references to evidence that the application fulfills the statutory guiding principles and purposes for charter schools. (Note: the substance of each addressed principle and purpose will be evaluated within appropriate application sections.) | |

| 2. | Exceptional Students: | |
|----|---|--|
| | Statutory Reference(s): s. 1002.33(16)(a)3., Florida Statutes | |
| A. | A clear description of the programs, strategies and supports the school will provide to students with disabilities that will ensure appropriate access for students with disabilities and that the school will not discriminate based on disability. | |
| В. | A clear description of how the school will ensure students with disabilities will have an equal opportunity of being selected for enrollment. | |
| C. | A comprehensive and compelling plan for appropriate identification of students with special needs to ensure they are served in the least restrictive environment possible, have appropriate access to the general education curriculum and schoolwide educational, extra-curricular, and culture-building activities in the same manner as non-disabled students, receive required and appropriate support services as outlined in their Individual Education Plans and 504 plans, and participate in standardized testing. | |
| D. | An understanding and commitment to collaborating with the sponsor to ensure that placement decisions for students with disabilities will be made based on each student's unique needs through the IEP process. | |
| E. | An appropriate plan for evaluating the school's effectiveness in serving exceptional students, including gifted. | |
| F. | A realistic enrollment projection (SWD) and a staffing plan that aligns with the projections. | |

Educational Plan - Issue One

| 3. | English Language Learners: Statutory Reference(s): s. 1002.33(10)(f), Florida Statutes | |
|-------------|--|-----------|
| Α. | Demonstrated understanding of legal obligations regarding the education of | |
| | English Language Learners. | |
| B. | A comprehensive and compelling plan for educating English Language Learner students that reflect the full range of programs and services required to provide all students with a high-quality education. | |
| c. | A clear plan for monitoring and evaluating the progress of ELL students, including exiting students from ELL services. | |
| D. | Demonstrated capacity to meet the school's obligations under state and federal law regarding the education of English Language Learners. | |
| E. | A realistic enrollment projection (ELL) and a staffing plan that aligns with the projections. | |
| bst | tantial evidence to support its denial of the application based on the Applicant's fai tandards for the Educational Plan because: | lure to m |
| bst | tandards for the Educational Plan because: | lure to m |
| bst | 그 이번 사람들은 아이들이 아는 것이 없는 하는데 그 아들은 그 전에서 가장하는 것이 되었다. 그는 사람들은 그는 사람들은 그는 것이 되었다면 하다 때문에 없었다. | lure to m |
| | tandards for the Educational Plan because: | lure to m |
| bst e s | Motion: Seconded: | to suppo |
| bst e s | Motion: Seconded: Vote Yes No Commission finds that the School Board did have competent substantial evidence | to suppo |
| bst e s | Motion: Seconded: Vote Yes No Commission finds that the School Board did have competent substantial evidence anding, a vote must be taken on whether that finding constitutes good cause for den | to suppo |
| bst e si | Motion: Seconded: Vote Yes No Commission finds that the School Board did have competent substantial evidence anding, a vote must be taken on whether that finding constitutes good cause for denote that the Commission find that the Applicant's failure to meet the standards for the standards for the standards. | to suppo |

Organizational Plan - Issue Two

Whether the Applicant's Organizational Plan failed to meet any of the following standards:

| 4. | Statutory Reference(s): Statutes | | 1002.33.(7)(a)8.; s. 1002.33(10), Florida | a |
|-------|--------------------------------------|--------------------------|--|-----|
| A. | A student recruitment p population. | lan that will enable | the school to attract its targeted | |
| В. | An enrollment and admi | issions process that | is open, fair, and in accordance | |
| C. | A plan and process that projections. | will likely result in th | ne school meeting its enrollment | |
| he s | tandards for the Organiza | tional Plan because | | |
| | Motion: | | Seconded: | |
| | Vote | Yes | No | |
| ts fi | nding, a vote must be take | en on whether that f | have competent substantial evidence to inding constitutes good cause for denia t's failure to meet the standards for the | al. |
|)rga | nizational Plan, was or wa | as not [pick one] sta | tutory good cause for denial. | |
| | Motion: | | Seconded: | |
| | | | 3000114041 | |

Business Plan - Issue Three

Whether the Applicant's Business Plan failed to meet any of the following standards:

| 5. | Budget: | 1002 22/5//-\5 - 1/ | 202 22/5//5/2 51 | |
|----|--|--------------------------|---|---|
| | Statutory Reference(s): s | . 1002.33(6)(a)5.; s. 10 | 002.33(6)(b)2., Florida Statutes | |
| A. | | | and support all key aspects of educational program, staffing | |
| В. | A realistic assessment of ensure the financial viab | | revenue and expenses that | |
| C. | A sound plan to adjust the planned. | ne budget should reve | nues not materialize as | |
| | | | | |
| | Motion: | | Seconded: | |
| | Vote | Yes | No | |
| | | | ve competent substantial evidence thing constitutes good cause for deni | |
| | | | | u |
| | ve that the Commission fir was or was not [pick one | | failure to meet the standards for the for denial. | |
| | | | | |

I move the Commission recommend that the State Board of Education **grant** or **deny** [pick one] the appeal.

| Motion: | | Seconded: | |
|---------|-----|-----------|--|
| Vote | Yes | No | |