1	STATE OF FLORIDA
2	DEPARTMENT OF EDUCATION
3	CHARTER SCHOOL APPEAL COMMISSION HEARING
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5	OUR CHILDREN'S PREP SCHOOL, INC.
6	VS.
7	SCHOOL BOARD OF POLK COUNTY, FLORIDA
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10	LOCATION: 325 W. GAINES STREET
11	CONFERENCE ROOM 1703/07
12	TALLAHASSEE, FLORIDA
13	IALLANASSEE, FLORIDA
14	DATE: TUESDAY, JANUARY 12, 2016
15	COMMENCED: 9:55 A.M.
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18	TRANSCRIBED BY:
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1	MEMBERS PRESENT:
2	LOIS TEPPER, CHAIR
3	CHRISTOPHER BERNIER
4	CATHY BRUBAKER
5	SONIA ESPOSITO
6	OSVALDO GARCIA
7	TIFFANIE PAULINE
8	RICHARD MORENO
9	
10	OTHER PARTICIPANTS:
11	JACQUELINE HITCHCOCK
12	DAVID L. JORDAN
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PROCEEDINGS 1 CHAIR TEPPER: It's a few minutes before ten 2 3 but we're going to go ahead and get started. We had intended to start at nine, but that first 4 5 appeal withdrew. 6 So we have two appeals for today. We have 7 Our Children's Prep versus the School Board of 8 Polk County, which will be first, and then Madison 9 Creative Arts Academy versus Madison County, and 10 that will be the second appeal. Just for housekeeping purposes, Dave Jordan 11 12 is here as counsel for the Commission. Adam 13 Miller is in the room, Executive Director for the 14 Choice Office, and Adam Emerson for Charter 15 Schools is also in the room. Our General Counsel, 16 Matt Mears, may or may not drop by during the day. 17 I don't know that anybody's met Matt. He's --18 well, I started to say new, but next week he'll be 19 here a whole year. 20 We have six members serving today. As always, we have a balanced panel, three from the 21 2.2 District, three representing Charter Schools. 23 Just to go over our procedure, I think the 24 attorneys present this morning have been here 25 before, but I'll give each side ten minutes to

tell us the story of their appeal and then I will put the first issue on the table for this first appeal. It's a due process issue. And each side will have three minutes to talk about that. The Members will ask questions if they have them. We'll vote on that and go through the motion sheet issue by issue.

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Please be reminded that the Members have had 8 9 these materials for several days. They've read 10 everything, they have tabbed it. If they still 11 have questions, they'll ask you those questions. 12 They may not have questions at this point. As we 13 go issue by issue, make sure that your comments 14 are on that issue and not on the next issue, it 15 will make it a lot easier.

16 The court reporter can only hear one person 17 at a time. We have to give this transcript to the 18 State Board and to the Appeals Court, if there is So if you try to talk over each other, 19 an appeal. 20 I'll stop you and ask you to just speak one at a 21 If you speak, please go to the microphone. time. 2.2 Please say your name the first time you speak. Ιf 23 it's difficult, please spell it for the court 24 reporter. If you speak too fast, Jackie will tell 25 you to slow down.

If you're in the audience and one of the 1 2 attorneys ask you a question, please don't answer 3 from back there, come up to the microphone so we 4 can get everything on the record. 5 Okay. So, Jackie, will you call the roll, 6 please. 7 MS. HITCHCOCK: Chris Bernier. MR. BERNIER: Here. 8 MS. HITCHCOCK: Cathy Brubaker. 9 MS. BRUBAKER: Here. 10 MS. HITCHCOCK: Sonia Esposito. 11 12 MS. ESPOSITO: Here. 13 MS. HITCHCOCK: Osvaldo Garcia. 14 MR. GARCIA: Here. 15 MS. HITCHCOCK: Richard Moreno. 16 MR. MORENO: Here. 17 MS. HITCHCOCK: Tiffanie Pauline. 18 MS. PAULINE: Here. MS. HITCHCOCK: Let the record show that 19 20 Jenna Hodges and Rebecca Dinda are not here. 21 CHAIR TEPPER: We have minutes from our last 22 meeting of April 27th. I'll accept a motion to 23 approve the minutes. 24 MS. ESPOSITO: I make the motion to approve 25 the minutes.

CHAIR TEPPER: 1 Sonia. 2 Is there a second? 3 MS. BRUBAKER: I'll second. 4 CHAIR TEPPER: Cathy. 5 All in favor. 6 (Chorus of ayes.) 7 CHAIR TEPPER: Thank you. So that takes us to our first appeal this 8 morning, which is Our Children's Prep School, Inc. 9 10 versus the School Board of Polk County. Each side will have ten minutes and we always start with the 11 Charter School. 12 13 MS. GROSS-ARNOLD: Thank you, Madam Chair, 14 Appeal Commissioners. My name is Melissa Gross-Arnold. I'm with the Arnold Law Firm. 15 And 16 I'm here this morning representing Our Children's 17 Prep School, Inc. 18 Today I have three folks who are part of the 19 application team. To my right is Sharon McManus 20 Comkowycz. And, yes, the spelling of her name has 21 been given to the court reporter. 2.2 She is not a stranger to the charter world. 23 She previously ran a Charter School using a very 24 similar model in Polk County and resigned from that position in 2013. She has her Master's in 25

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Communications Disorders and she's a licensed 1 2 Speech Language Pathologist. You'll notice in the 3 appendix to the application that she left that 4 school with an almost \$1 million fund balance. Also with us is Brian Sherwin. He's a CPA. 5 6 He is on the Board of Our Children's Prep School, 7 but he was also the CPA for that Charter School I 8 mentioned to you that when he stopped as their CPA was in such good financial condition. 9 And then also we have Dr. Barbara Ehren with 10 11 us today. And she is going to talk to you about 12 the Education Plan. She has over 40 years of 13 experience in special education. She has spent about half of that in schools and half of that in 14 15 the academic world. You'll see a copy of her CV 16 also in the record. She's done extensive 17 consulting in Polk County. She has also that 18 school-related experience coming from working in 19 Palm Beach County as a Program Planner for ESE 20 Curriculum. 21 As you saw from our appeal -- and I recognize 2.2 that you read it -- this application is the third 23 one that's been submitted in Polk. This 24 application was also submitted in draft to Polk 25 under a fairly new statute that allows for

Applicants to submit a draft to the District and
 get feedback on the material deficiencies in their
 application.

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This is a unique design. It's a school for only ESE students who have IEPs, so their placement decision is already determined before they come to the school. The school also works with an outside contractor who provides the rehabilitation services and the other special education services the students need.

This is a very unique design. It's one that 11 12 was used in the Charter School I mentioned to you 13 before. But it is something new that has not been 14 done in Charter Schools since -- some of you may be familiar with UCP of Central Florida which does 15 16 that Medicaid billing out of their central office. 17 This is another way to do it, to make the school 18 stronger, to be able to provide those services for 19 medical and educational in the same school.

The application draft was submitted in May. And Polk has a good review process for that. They have their Charter Review Committee, as you saw in the response that they provided, they have that CRC review of the draft, and then they give the Applicant a pretty detailed review. They break

the application down into the 19 sections and then 1 2 they take it by subsection within each section of 3 the application and they give the Applicant a 4 sufficient or insufficient on each section. 5 If you will look at Exhibit 2 to our appeal, 6 you will see that the draft application was found 7 to be sufficient in nearly all of the sections and 8 subsections of the application. And so this Applicant made changes in reliance on that review. 9 10 But where there were sections that were sufficient, they didn't make any major changes. 11 12 There was an Applicant interview. It was not 13 with the CRC, as some of the other Districts do, 14 so they didn't have the questions from the CRC. 15 So in the interview where they had some questions 16 that they could answer, we requested a copy of the 17 evaluation instrument. That was not provided to 18 this Applicant at all by the District. 19 We were able to get a copy of the 20 application, the evaluation instrument one week 21 prior to the School Board meeting when it was 2.2 posted online. At that point, the school took 23 steps to prepare a response, to clarify, to 24 explain, and then in this case, to make 25 corrections, non-substantive corrections, we would

say, that were allowed by law.

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Now, the School District is going to argue that what the school did was make substantive corrections, and we're going to talk about that, I'm sure, today some more, what is substantive or non-substantive under this new law. We would say that non-substantive are changes that don't make any alteration to the program that's being proposed. So if you are going to make a correction to the budget, there's going to be a change to the bottom line. It's almost by definition that that's what's going to happen. So when you change something in the bottom line in a budget, that doesn't mean that it's substantial, it doesn't mean that it's

16 substantive. That's what we would say. The 17 statute says that Applicants are permitted to make 18 non-substantive changes to the application, not to 19 the non-budgetary sections of the application, the 20 statute says application. So in order to make 21 changes to that budget -- if you had a block and 2.2 copy error in the revenue, which is what happened 23 to this Applicant, then you're going to need to 24 make changes, not to the program, that would be 25 substantive, but you're going to need to make the

kind of cuts that you would make as you open after October FTE, those are the things you're going to have to do in order to make that non-substantive correction that you are allowed to make by law. The school did that, the District did not consider that newly corrected budget, they didn't consider the responses, and we will argue later that that was a violation of due process and the laws for Charter Schools.

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The Education Plan, you'll notice that all of 10 the sections in the Education Plan in the draft 11 12 application were considered sufficient except for 13 one subsection in ESE. That subsection was 14 modified before the application was provided and 15 the rest of the subsections were not changed. 16 They had a draft application review that said it 17 was sufficient.

You're going to hear from Dr. Ehren and from Ms. Comkowycz about the Education Plan and its unique design and how it meets the standards. You're also going to hear them talk about the complaint that the District had that the plan is not staffed for ESE students.

Well, the whole application is for ESEstudents. The staffing plan is for ESE students.

And you're going to hear that theme over and over 1 2 again, that this is an application only for ESE 3 students. So to the extent it says that there are 4 deficiencies, the only thing that's talked about 5 in the application is an ESE student. 6 The Organizational Plan. Again, two 7 subsections within the two sections of governance 8 and management were the only subsections 9 considered insufficient in the draft application. 10 Those two sections were modified extensively. 11 I consulted personally with Ms. Comkowycz, 12 those were changed as a result of the comments 13 from the draft application, just what the 14 Legislature intended to happen. That 15 collaboration and communication among School 16 Districts and Charter Applicants when they 17 resubmitted those sections were changed, 18 governance and management. 19 But then this new comment comes up at the 20 review for the final application, a new comment 21 about the parent contract, the draft parent 2.2 contract. And we talked about it at the 23 interview. Applicant said your interpretation, 24 District, is not what that contract means, it's 25 also a draft, and when we go to charter contract

negotiation, as you see in your state charter contract, that parent contract is subject to review. So in other words, they had the response, they had the explanation, and there was no competent substantial evidence to deny the Organizational Plan on that basis.

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7 Now, Business Plan as you see in both of 8 our -- the appeal and the response, that gets the 9 most attention in this appeal. And in large part, 10 it's due to the correction that had to be made. There was clearly an error. 11 The CPA for the 12 school, for the Applicant, said there was an 13 error, it's a block and copy error, it's clearly 14 clerical and so they made the changes that needed 15 to be made, not to the program but to make the 16 balanced budget.

But there are some things that were said in the answer by the District that were outside of the record, outside of the denial notice and, frankly, we're not allowed to make a decision today on that basis. But they're so inflammatory I need to talk to you about them.

In the response to our appeal, the District
makes mention of \$7.9 million that would be going
to Our Children's Rehab Center. And then they

identify this organization, this nonprofit corporation, as being owned as Sharon Comkowycz being a CEO of it and otherwise implying that she has some ownership interest and will be getting \$7.9 million. It's absolutely false. She does not own the organization, she's not a Board Member, she's not an employee, she's not any of those things.

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9 The other thing that the statement fails to 10 mention is that the \$7.9 million which is in the 11 budget, that's over five years, that's for 12 services to ESE students, all the buses for all of 13 the students in the school.

14 And they forget to mention that on the revenue line there's over \$4 million that comes 15 16 from Our Children's Rehab Center to the school in 17 Medicaid reimbursements. That is the strength of 18 this application. It's the fact that they have 19 found a contractor who knows the Medicaid system 20 and makes their budget more strong, it makes them 21 able to provide services for students at the 2.2 school that those students would otherwise have to 23 go traveling all over Polk County to get. 24 CHAIR TEPPER: Your time is up. 25 MS. GROSS-ARNOLD: Thank you.

Mr. Bridges, ten minutes. 1 CHAIR TEPPER: 2 MR. BRIDGES: Thank you, ma'am. 3 Good morning, Madam Chair, Members of the 4 Commission. I have in my entourage today some 5 folks I would like to introduce to you. We have 6 our Chief Education Officer, Jackie Bowen. We 7 have Mr. John Small, who has many titles, but I 8 will refer to them as multiple pathways; our 9 Charter School Director, Melissa Brady; Jason 10 Pitts, who is our Budget Director, and I think of 11 him sort of in the same way as, you know, the 12 science guy or the guy that has the suit with all 13 the question marks on it, he has the answers to 14 all questions; and a face that I think most of you 15 know, Carolyn Bridges, who was formerly our Senior 16 Director of Magnet, Choice & Charter Education and 17 is now involved with Acceleration & Innovation. 18 Greetings from our Superintendent, who was

19 unable to be with us today but wanted to make sure 20 that we had all of the senior staff and functional 21 area experts here that could answer any questions 22 that you may have.

In Polk County, we have 25 operating Charter Schools. We have three that are in the process of starting up. This year we had seven applications, three of which were approved, four of which were not. This is the only case that's coming up on appeal.

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We have 13,000 students attending Charter Schools or about 14 percent of our total student body. We do Charter Schools. Our application process is one that has been vetted over time and has been used as a model throughout the state.

9 We are here today to stand on the record.
10 This is an appeal, not a trial, and we're not here
11 for the purpose of presenting additional evidence.
12 We're here to talk about what is in the record.
13 And I believe that you're limited in what you
14 consider today to what is, in fact, in the record.

And I would like to talk about that record 15 16 for a moment. I think the most important thing in 17 that record is the application itself. And that 18 application is the best evidence of what it 19 contains, it is the best evidence of what it does 20 not contain. It is the best evidence of its 21 strengths and of its weaknesses and of those 2.2 things that are omitted or have been submitted in 23 error. And that is the main exhibit and the main 24 thing that we're here to talk about.

And I'm assuming that you have read the

It is important in this case 1 entire record. 2 because we need to make some comparisons and 3 contrasts. We need to talk a little bit about the 4 draft application that was submitted in May. 5 And by the way, when draft applications are 6 submitted, Districts do not and are not required 7 to run a full-on charter review application review 8 process like they do once the final drafts are Staff looks at it and asks several 9 submitted. 10 essential questions: Has the Applicant submitted 11 all parts of an application? Is it complete? 12 Sort of like an employment application. 13 These days they're doing it online and they 14 will ask you the question, you know, have you 15 submitted all of the parts that are necessary, we 16 will not consider an incomplete application. So 17 is there ample content to review? Are all of the 18 pieces of the required rubric there? If the 19 answer is that all of those pieces are there, then 20 you're sufficient; if not, you are not. 21 The May budget was found sufficient. And in 2.2 a little while, we'll talk about the differences 23 between what was submitted in May and what was submitted in August. 24 25 Counsel has made mention of the review and

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has suggested that anything that was deemed sufficient was not changed. The May budget that we reviewed was changed. And the things that -the mistakes that were contained in the August budget were not in the May budget submitted for draft review. That is very, very important to our position.

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So let me reiterate what was submitted in May 8 9 was very different from what was submitted in 10 August. And the August submission didn't -- the mistakes that were in the August submission were 11 12 not in the May draft. There was nothing that the 13 District could have reviewed and no suggestions that the District could have made because of those 14 distinct differences. 15

16 In October the school -- and Florida law 17 allows, and Polk County District School Board 18 Policy requires, that the District not consider 19 any materials submitted after the deadline for 20 applications in August. We understand that there 21 is a proviso for technical corrections and 2.2 non-substantial corrections. But anything that is 23 not -- does not fall under that category, we do 24 not consider.

The school submitted in October a revised

And I understand the desire to have the 1 budget. 2 District consider that and the desire to 3 characterize it as technical or non-substantive 4 changes, but let me tell you about those changes. 5 There were 141 cells changed in that budget. 6 You've got them in our exhibits and they're 7 highlighted so you can see the differences. 8 When it was submitted, the school highlighted 9 100 of those changes. We went through with a 10 fine-toothed comb and our folks discovered an 11 additional 41 changes that they had to excavate. 12 And when you take those changes and you pull them 13 out and you add them up, they total up to 14 \$3.3 million. 15 Where we live, that's not a technical change. 16 Where we live, that is a substantive change. Ι 17 don't understand the term "block and copy" in that 18 regard. 19 Further, when that wildly amended budget was 20 submitted, there were no changes to the narrative. 21 So there were no changes to the program, but now 2.2 the budget has been changed radically and the 23 narrative that fit the August budget does not fit 24 the October budget. 25 In Polk County, we have an August 1st

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deadline for submittal. 1 We do an Applicant 2 interview, which is not required by statute but 3 goes above and beyond in terms of due process. 4 The Committee makes recommendations to the 5 Superintendent. The Superintendent prepares 6 recommendations for the Board. The Applicant has 7 many opportunities to participate in the process. 8 We have new Applicant orientation in April. We do 9 the preliminary draft review, as counsel 10 mentioned. There's a presentation and work session this 11 12 year, it was on the 11th of August. The Applicant 13 interview was held on the 9th of September. 14 That's the opportunity for the Applicant to 15 clarify their application, not to make changes. 16 They're there to point out if there's something 17 that we're looking for and we haven't seen and 18 it's buried somewhere, they can point it out to us 19 and show that to us. 20 The submission that they made in October was

21 outside of the process. It was outside of the 22 statutory deadline for the submission of 23 applications and it contained things that by no 24 means could be considered technical or 25 non-substantive. On October 6th, the Board

considered the matter and voted to deny on the 1 2 16th. We provided the denial letter. 3 It is our position that the application was 4 properly denied using a process that complies with 5 state law and School Board Policy, that the 6 reasons articulated compromise good cause under 7 the law and are supported by competent substantial 8 evidence, which is in the record. 9 Once again, it's hard to prove a negative. 10 It's hard to prove that a hole exists unless you're looking -- the hole is the absence of dirt. 11 12 And in this application, there are things that 13 we're pointing to that are deficiencies. You have 14 to read the application to see it. There's not 15 something that you can hold in your hand. There's 16 not a statement of someone, an affidavit of 17 someone like there might be in a criminal court or 18 a civil court. You have to read the application. 19 And I think the reason that we have District representatives in charge of school operators is 20 21 because you can -- you have the experience to look 2.2 at that application and see what is there and what 23 isn't and to see the problems. 24 The proposed budget from August does not 25 allow the school to be a financially viable

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There are projected losses of over 1 organization. 2 \$250,000 for each of the five years submitted, not 3 considering grants, gifts and requests. If you 4 consider all of the budgeted gifts, grants and 5 requests that they included in their budget, and 6 they get 100 percent of them, the projected loss 7 will still be \$140,000 per year and the total negative balance will be \$882,450. 8 9 The application fails to budget costs 10 associated with food service. It fails to align the startup narrative with the startup 11 12 expenditures and revenues, sources of funding. Ιt 13 does not address the shortage in revenues in each 14 of the five years in the proposed budget. 15 The May budget -- with respect to the May 16 budget, I know there's the assertion that we 17 waived compliance because of whatever the comments 18 were. Once again, I can't emphasize enough that 19 what was submitted in May and what was submitted 20 in August are wildly different. 21 CHAIR TEPPER: Your time is up. 2.2 MR. BRIDGES: Thank you. 23 CHAIR TEPPER: Okay. For this appeal, our 24 first issue before we get to the substantive 25 issues is a matter of due process which the

Charter School has raised. So at this point, I'll 1 2 let each side give us five minutes on the due 3 process issue, what the allegations are, and then 4 Members will ask questions. 5 Ms. Arnold. 6 MS. GROSS-ARNOLD: Thank you, Madam Chair. 7 It's a violation of due process not to allow an 8 Applicant to address the issues before them, to address the evidence used against it. 9 This 10 Appeals Commission determined that and confirmed that ruling in 2010. This Commission ruled that a 11 12 District violated the due process rights of an 13 Applicant when evidence was presented against an 14 application and the Applicant was prevented from 15 responding to that evidence. The issue was 16 remanded to the School District, and in that 17 instance, the matter was settled. 18 The District violated the due process of this 19 Applicant in three ways. In the first way, they 20 violated the due process of this Applicant by 21 telling them that their draft application was 2.2 sufficient in many aspects. And then when the 23 Applicant submitted their final application, they 24 came up with new areas and told the Applicant you 25 can't fix that. That's a violation of due

process. The Applicant had no way to respond to the evidence against it.

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3 Second, they violated the Applicant's due 4 process by failing to consider the Applicant's 5 response. It's the very essence of a due process 6 violation. They have an interview process. They 7 didn't ask the questions that they had from the 8 evaluation instrument in the interview process and 9 then they failed to listen to the response, even 10 what they would consider non-substantive 11 explanations in the response. That's a violation 12 of due process. The response was provided as soon 13 as it could be provided, even though the Applicant 14 requested the evaluation instrument by a public 15 records request in the interview.

16 If there was not enough time for the School 17 Board to consider the response, they could have 18 deferred the application. It's not a reason to 19 ignore it. It's a violation of due process.

There's also a violation of due process even though, as counsel says, the budget was changed. Because when you look at some of the things that weren't changed from the budget that they complain about, capital outlay, the food service, the meals and the fundraising, those were all in the draft budget and it was still considered sufficient. The change that occurred was a change in the FTE for the school, and that's when the revenue error occurred.

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5 Due process was also violated even if you 6 consider that budget to be substantive. And the 7 reason why is because there's still a case out 8 there that says when a Charter Applicant 9 recognizes an error and makes the correction, the 10 School District has to consider it. That's a 11 Fifth District Court of Appeal case. It's 12 Academy's case.

The District says it's been overruled by the Legislature. But there's nothing in the legislative history that says that the Legislature intended to get rid of that case when it said now Charter Schools can make technical and non-substantive changes.

We say that the change to the budget, the correction to the budget was non-substantive. But even if you say that it's substantive, there's good case law out there that says this Applicant could do what they did, that they didn't have to wait another 365 days to correct this mistake. The application process is supposed to be collaborative and that draft application is supposed to do that. And the District violated the law by telling them sufficient and then saying, no, it wasn't. That was a violation of their due process rights.

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6 We respectfully request that in light of 7 these due process violations, this application 8 should be by recommended order remanded to the School District where the School District should 9 10 consider the response, consider the draft and 11 corrected application with the budget and it 12 shouldn't deny on the areas that it deemed sufficient when it reviewed the draft. 13

14 One other last statement. The statute that 15 counsel refers to that allows Charter Schools to 16 make non-substantive corrections passed, the 17 statute that allows Charter Schools to submit 18 draft applications, it says that the School Board 19 can approve that draft application. That doesn't 20 sound like a cursory review to me. That's a 21 substantive review of the application. That draft 2.2 review of the application is something the 23 Applicant relies on as part of a collaborative 24 process. And when a Charter School hears that 25 their application is sufficient, it's a violation

of their due process to then tell them it's not. 1 2 CHAIR TEPPER: Thank you. 3 Mr. Bridges, five minutes. 4 MR. BRIDGES: Thank you, ma'am. 5 Due process means a lot of things. We're 6 having due process here today. If the District or 7 the school disagrees with something the State Board of Education does, due process will be had 8 9 in the Appellate Courts. 10 In the charter application process, I guess due process starts at the very beginning. 11 And 12 counsel is absolutely correct, the statute allows 13 for a draft review, and it does provide the 14 District can approve a draft application. I'm not aware if that's ever been done and I'm not aware 15 16 if anyone has ever submitted what they would 17 consider to be a final application in final form 18 for draft review. But the purpose of that draft 19 review is not the same as the function carried out 20 by the Charter Review Committee when a final 21 application is submitted. 2.2 And in this case, once again, I think the 23 number and magnitude of the changes are such that 24 they simply cannot be considered to be 25 non-substantial or technical. And once again,

when the draft was submitted, the District did a review as to form to determine whether all of the aspects that are required in law for the application have been addressed.

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5 We made some comments and there were changes 6 as a result of those comments. But the critical 7 thing that I want to get to today in that budget 8 is that the comments that we made about the May 9 budget submittal, the May budget submittal did not 10 resemble the August budget submittal and the changes made in that August submittal with the 11 12 final application contained errors that were not 13 in the draft. That is critical. The things that 14 we are here today to talk about, about the errors 15 in the budget in August were not in the May budget 16 submittal, those concrete, substantive, massive 17 errors were not there.

18 Once again, the draft review is not a 19 technical review, it's not the same as the review 20 that the District conducts when the final 21 application is submitted.

And with regard to failure to consider a response, I would once again point out that in Polk County, we follow the state law, and our policy says we will not consider changes that are submitted after the deadline other than technical and non-substantive changes.

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And I guess the bottom line is on the issue of the budget, if you believe that changing 141 cells with a net of \$3.3 million is technical and non-substantive, then it's possible that we're all well. I just can't figure out in what universe that would be the case, \$3.3 million. And once again, there were no changes to the narrative that would line it up with that renewed budget. We were not required to consider that.

And it did not go to the School Board. What went to the School Board was the first application submitted by the deadline. And they were advised of the additional materials that had been received but that we believed those changes were substantive.

18 I'm older than most of you, but I remember 19 Bullwinkle the moose who once famously said words 20 to the effect that those are -- that's antihistamine money, not to be sneezed at. 21 And I 2.2 would once again point out that when those changes 23 were submitted, the Applicant foot-stomped, 24 highlighted 100 of them and said here are our 25 changes. And when we went digging, we discovered

1 41 additional changes. And we just counted the 2 cells and added them up and came up with 3 \$3.3 million. 4 I brought Jason with me and he'll be happy to 5 talk about the budget. But I think in terms of 6 due process, they had a full review, they had an 7 opportunity to be heard and at no time has due process been violated. 8 9 CHAIR TEPPER: Thank you. So that brings us 10 to questions of Commission Members. Do any Members have questions for either the school or 11 12 the District on the issue of due process? 13 (No response.) 14 CHAIR TEPPER: Then would someone like -- go 15 ahead, Cathy. 16 MS. BRUBAKER: I do have a question. Do you 17 typically give detailed -- you said you don't 18 typically give detailed information -- this is to the District -- on a draft of a Charter 19 20 application. When I was reading it, I noticed the 21 insufficient areas were, I believe, the 2.2 Exceptional Student Education Values and Budget, those were the insufficient areas you identified. 23 24 MR. BRIDGES: Yes, ma'am, we identified those 25 and provided comments.

1	MS. BRUBAKER: But not in great detail?
2	MR. BRIDGES: Not like we would if the
3	Charter Review Committee was doing the analysis on
4	the final application. It is a review to
5	determine that what they are submitting is
6	substantially complete and in correct form, has
7	all of the essential components that we would do
8	the final review on. But we do not give any
9	indication at that time of whether we are
10	prognosticating an approval or denial. We simply
11	tell them that you'll need to work on this
12	section, this section you've got all of the points
13	covered. But we don't at that point, we're not
14	going through and doing the numbers to see if the
15	budget lines up with the narrative. We're looking
16	at it and we're saying you have a budget that is
17	proposed for each year of the proposed contract,
18	you have submitted that. But we don't go back and
19	do the the technical review is to determine
20	whether the programs are supported by that budget.
21	Does that make sense?
22	MS. BRUBAKER: Yes.
23	Do you have another point in time where you
24	meet with the Charter again and discuss any
25	discrepancies in the draft?

We have an Applicant interview 1 MR. BERNIER: 2 where we invite the Applicant to come and sit down 3 with our senior Charter staff. And typically it 4 could be Ms. Brady or Mr. Small. And that is the 5 opportunity for them to talk to the Applicant and 6 get explanations about anything, if we're missing 7 something, show us where you address this required 8 aspect. It is not the opportunity to change the application. The application is finite at that 9 10 point, the deadline has passed. But if there's something we're missing, it's the Applicant's 11 12 opportunity to point it out to us. Yes, ma'am, we 13 did that. MS. BRUBAKER: But that's after the 14 15 August 1st deadline, correct? 16 MR. BRIDGES: Yes, ma'am. 17 CHAIR TEPPER: Chris. 18 MR. BERNIER: Tiffanie was actually first. 19 CHAIR TEPPER: Tiffanie. 20 MS. PAULINE: If I could hear from both 21 sides. I did hear a lot of conversation about the 2.2 budget being different on the draft, between the 23 draft and the final submission. What other 24 aspects of the application were significantly 25 different?

The only other changes 1 MS. GROSS-ARNOLD: 2 that were made were in the areas that were noted 3 as insufficient in the draft. And the changes to 4 the budget, we can have -- it sounds like both 5 sides are prepared to talk about the differences 6 between the draft and the draft budget and the 7 budget submitted with the application in August. 8 But Brian Sherwin can also go through and show the 9 items that are the same from the draft budget that 10 are then deemed to not meet the standard in the final, sufficient in the draft and then does not 11 12 meet the standard in the final, and then the 13 change to the FTE and the revenue error that they 14 were seeking to correct. 15 MS. PAULINE: Can I ask just a follow-up? 16 CHAIR TEPPER: Yes. MS. PAULINE: 17 So your focus was on only 18 whatever was deemed to be insufficient? 19 MS. GROSS-ARNOLD: Yes, ma'am. And when you 20 look at the statute, you can see -- and there may 21 be a disconnect between the School District and 2.2 what Charter Applicants expect, but it's based on 23 what the statute says. And the statute, it 24 specifically says, in order to facilitate greater 25 collaboration in the application process, an

Applicant may submit a draft Charter School 1 2 Application on or before May 1 with an application 3 fee of \$500. If a draft application is timely 4 submitted, the sponsor shall review and provide 5 feedback as to material deficiencies in the 6 application by July 1. And then this is the key, 7 it says, the Applicant shall then have until August 1 to resubmit a revised and final 8 9 application. The sponsor may approve the draft 10 application. So in other words, the process contemplates 11 12 that the Charter Applicants use the draft 13 application submittal as their review, as 14 Ms. Brubaker was alluding to. That's their collaboration with the District to find out what 15 16 things the District finds insufficient so they can 17 correct them and not have this long train of 365 18 days later to resubmit. 19 I quess the focus of my MS. PAULINE:

question was if -- well, let me just reask it a different way. Between the period of May to August, you know, there's normally many changes in the law and policies, legislation, what have you. Was there any insight or process to ensure that in the final review that those things were examined,

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1	because they would not have come up in a draft
2	review if there were changes in law of such?
3	MS. GROSS-ARNOLD: Absolutely. And that was
4	part of the review. I came on as legal counsel
5	then, that's how I know there were changes made to
6	the management in the Organizational Plan, because
7	that management and governance did get comments of
8	insufficient so that's how I know those changes
9	were made. The rest of the application was
10	reviewed.
11	But we're not talking about editorial
12	changes. I'm talking about things that were
13	actually changed, those were the changes that were
14	changed in response to the draft. Then, yes,
15	there were changes to the budget when you see
16	that. That's why we say it's pretty clear that it
17	was a clerical error, because the FTE was
18	increased so, yes, there would be cells, multiple
19	cells changed as a result of that. But the other
20	changes, there weren't large changes.
21	And I'm looking at Ms. Comkowycz to make sure
22	that that is the case. The whole application was
23	reviewed but not any large changes for fear that
24	then you're changing something that now the
25	District will deem insufficient.

Okay. Can I ask the same 1 MS. PAULINE: 2 question to the District? 3 CHAIR TEPPER: Absolutely. 4 Mr. Bridges, would you like to respond? 5 MR. BRIDGES: Once again, I think it goes 6 back to a question of what is contemplated by the 7 statute when we do a draft application review. And once again, I don't believe there's any 8 District in the state that does a full-on review, 9 10 a technical analysis, budget analysis of the applications when they come in for draft reviews. 11 12 And I would respectfully suggest that the 13 suggested fee or the required fee for this would reflect that. 14 It is an overview to look and see if the 15 16 application is complete, if it has all of the 17 components, but it does not go into the detail of 18 lining up the budget against the programs. It 19 does not go into the technical level of detail 20 with respect to the curriculum, especially in a 21 case like this where you've got a school that is 2.2 primarily focused on providing students --23 education to students with disabilities. That's 24 going to be a very technical review and it's not 25 contemplated by the statute in the draft

provision. 1 2 And once again, the fact that statute allows 3 the District to approve a draft, the District is 4 not required to do so and I'm not aware of any 5 District that performs the full-on technical 6 Charter review process in response to a draft 7 application. CHAIR TEPPER: Chris. 8 MR. BERNIER: I just have a quick statement 9 10 of fact for the Applicant because I think the District in their remarks said that the Applicant 11 12 has applied three times prior to this; is that 13 correct? 14 MS. MCMANUS COMKIWYCZ: Two times. 15 MR. BERNIER: Two times. MS. MCMANUS COMKIWYCZ: This is the third. 16 17 MR. BERNIER: So this is the third time? 18 MS. MCMANUS COMKIWYCZ: Yes. 19 MR. BERNIER: Okay. Thank you. 20 MS. MCMANUS COMKIWYCZ: And the other two 21 were approved. 2.2 MR. BERNIER: The other question is for the 23 District. When the review is complete and the 24 sufficient versus insufficient information was communicated to the Applicant, while you did not 25

interview them until after the formal submittal, 1 2 is there part of your processes that if an 3 Applicant calls that you would meet with them and 4 review the insufficiencies? 5 MS. BRADY: Absolutely. We actually 6 encourage that. And we have had several 7 conversations with Ms. Comkowycz. She's come to 8 our office and we've had telephone conversations 9 throughout this process. We do embrace the collaborative effort here. And I would assume 10 11 that she would agree with that, that we've tried 12 to be as helpful as possible. 13 At one point, there was a meeting that was 14 requested, I wasn't available, but John Small was 15 able to meet with Sharon at his office and there 16 was some discussion as the process proceeded. 17 Last year there was a -- they submitted an 18 application as well but withdrew, and the 19 recommendation was if they come forward for the 20 following year, which is this year, to talk to us 21 and go through the process with us again in a much 2.2 more collaborative way, and I think that we did 23 that through the beginning stages of it, so yes. 24 MR. BERNIER: Okay. I just need a very 25 specific answer. In this particular case, did the

Charter Applicant, once they received their 1 2 feedback from you regarding sufficient or 3 insufficiency in this particular application, did 4 they contact or call your office for feedback as 5 to what you meant? 6 MS. BRUBAKER: No, I don't believe so. 7 MR. BERNIER: Okay. To the Applicant. CHAIR TEPPER: Before you leave the 8 9 microphone, your name? MS. BRUBAKER: My name is Melissa Brady, 10 Director of Charter Schools. 11 MR. BERNIER: And we're discussing the draft. 12 13 CHAIR TEPPER: After they reviewed the draft, did you call or anybody associated with the school 14 call the District to discuss it? 15 16 MS. MCMANUS COMKIWYCZ: Hi, I'm Sharon 17 McManus Comkiwycz and I'm with Our Children's Prep 18 School. 19 When we received the feedback from the draft, 20 the draft showed sufficient. I mean, things were 21 very positive, there were a few things that we 2.2 needed to correct and we did that. The 23 collaboration was, in our opinion, submitting the 24 draft and getting that feedback, that was 25 collaborative. And then we operated from the

information we received.

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2 After we submitted the application based upon 3 the feedback from the draft, we had an interview, 4 it was with Melissa, John and the secretary. We 5 did not have the evaluation instrument, we did 6 not, so we could only respond to the questions 7 that they asked. And they were talking mostly about converting a private school to a public 8 9 That was the questions that they were school. 10 interested in. And we satisfied any of their issues with that. 11 12 But our attorney requested a copy of the 13 evaluation instrument and were told that the 14 Superintendent hadn't received it yet, we would 15 get a copy afterward. We never did. We requested 16 again for that, we did not get it. We finally 17 found it online the week before the School Board 18 went to rule. 19 CHAIR TEPPER: But when you're talking about 20 that meeting, that's after you submitted on 21 August 3rd? 2.2 MS. McMANUS COMKOWYCZ: Yes. 23 CHAIR TEPPER: Okay. And just for clarity,

24 when you said you met with Melissa and John, 25 you're talking about Melissa Brady, not Melissa

Gross-Arnold? 1 2 MS. MCMANUS COMKIWYCZ: Correct, Melissa 3 Brady and John Small. 4 CHAIR TEPPER: Okay. Just so it's clear in 5 the transcript. 6 MS. MCMANUS COMKIWYCZ: Correct. And when we 7 met, the items that we saw on the evaluation tool after were not things that were discussed. 8 9 CHAIR TEPPER: Okay. MS. MCMANUS COMKIWYCZ: Thank you very much. 10 MR. BERNIER: I was just interested in the 11 12 draft and their response to the draft. 13 CHAIR TEPPER: Did you get your answer? 14 MR. BERNIER: Yes. Thank you. MS. ESPOSITO: I have one. 15 16 CHAIR TEPPER: Sonia. 17 MS. MCMANUS COMKIWYCZ: Are you clear? 18 MR. BERNIER: I am, thank you. 19 MS. ESPOSITO: I have a question. During the 20 interview, was it mentioned to you the 21 discrepancies between the draft and this final 2.2 application? 23 MS. MCMANUS COMKIWYCZ: No. 24 MS. ESPOSITO: To the District, is this 25 normal procedure not to provide the Applicant the

evaluation instrument prior to the interview 1 2 process? 3 MS. BRADY: The evaluation, if the Charter 4 Review Committee finds that the application is 5 sort of riddled with some non-substantive and 6 technical errors that perhaps we want the 7 Applicant to make changes to before the interview 8 process, then in that case, yes, they receive those beforehand. 9 10 CHAIR TEPPER: But that didn't happen in this 11 case? 12 MS. BRADY: No. 13 CHAIR TEPPER: Was there a reason? 14 MS. BRUBAKER: We didn't find any of the 15 information that was put in the application as 16 non-substantive. 17 CHAIR TEPPER: Okay. 18 Further? 19 MS. PAULINE: Yes. 20 CHAIR TEPPER: Tiffanie. 21 MS. PAULINE: To the District, I think I 2.2 heard Wes indicate that prior to submission 23 there's some kind of Applicant orientation or some 24 kind of meeting. Can you talk to us a little bit 25 about what was relayed in that meeting in terms of

what were the expectations that were set forth for the Applicant?

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MS. BRADY: Absolutely. The orientation is held in April and it is a soup to nuts type of orientation. We go through Charter Law. We go through School Board Policy. We give a timeline. We give samples of the application, the Florida Department of Education Model Application, including the evaluation tools that go along with that.

I usually have members of the Charter Review 11 12 Committee speak to each part of the application. 13 They give the Applicant an overview of what is 14 required in the application. It's usually pretty 15 significant. We spend most of the day in an 16 orientation, so we try to cover all bases and 17 leave the end of the orientation day for questions 18 from the Applicants.

MS. PAULINE: And to the School, did theyattend the orientation, just for the record?

MS. MCMANUS COMKIWYCZ: Sharon again. Like what was said, we've submitted two applications and were approved for Charter so I have been to this presentation in Polk and in other Districts and at the state level when the State, Adam

1 Miller, had them. 2 CHAIR TEPPER: Did you attend? 3 MS. MCMANUS COMKIWYCZ: This one I had not because I had the information. 4 5 CHAIR TEPPER: Okay. Would someone like to 6 make the motion regarding whether the due process 7 rights of the Charter School were violated and choose did or did not? 8 Chris. 9 MR. BERNIER: I'll make the motion. 10 I move the Commission find that the School Board did not 11 12 violate the Charter School's due process rights. CHAIR TEPPER: You've heard the motion, that 13 the Commission find that the School Board did not 14 15 violate the Charter School's due process rights. 16 Is there a second? 17 MS. PAULINE: I'll second it. 18 CHAIR TEPPER: Tiffanie. 19 Jackie. 20 MS. HITCHCOCK: Chris Bernier. 21 MR. BERNIER: Can I get a clarification? 22 CHAIR TEPPER: Yes. The motion is that the 23 School Board did not violate the Charter School's 24 due process rights. If you vote yes, you are 25 voting for the School District. If you vote no,

you are voting for the Charter School. 1 2 MR. BERNIER: Thank you, Madam Chair. My 3 vote is yes. 4 MS. HITCHCOCK: Cathy Brubaker. 5 MS. BRUBAKER: No. 6 MS. HITCHCOCK: Sonia Esposito. 7 MS. ESPOSITO: Yes. MS. HITCHCOCK: Osvaldo Garcia. 8 MR. GARCIA: No. 9 MS. HITCHCOCK: Richard Moreno. 10 MR. MORENO: No. 11 MS. HITCHCOCK: And Tiffanie Pauline. 12 13 MS. PAULINE: Yes. CHAIR TEPPER: So I will break the tie and I 14 15 vote, yes, that the School Board did not violate 16 the Charter School's due process rights. So we 17 will not do the second section there. And that 18 will take us to Issue 1. 19 Before I put Issue 1 on the record, because 20 she has a new last name, I did not recognize 21 Sharon as Sharon McManus, who Wes will remember I 22 worked with on a Charter School 15 years ago as 23 her counsel, and I just need to disclose that. 24 There's not a conflict, I didn't even know it was 25 But everybody should know that we both her.

recognized each other, okay.

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2 So the first issue is whether the Applicant's 3 Educational Plan failed to meet any of the 4 following standards: Target Population and 5 Student Body; Educational Program Design; 6 Curriculum Plan; Student Performance, Assessment 7 and Evaluation; and Exceptional Students. So three minutes for the Charter School on 8 the Education Plan. 9 DR. EHREN: Good morning, Madam Chair, 10 I would like to -- and I am 11 colleagues. 12 Dr. Barbara Ehren. I am a professor at the 13 University of Central Florida and I'm a specialist 14 in Exceptional Student Education for more years than I would like to admit. 15 16 I would like to speak not only to the 17 sufficiency of the Educational Plan but rather its 18 remarkable uniqueness and service to what is 19 typically a very underserved population of 20 students, and that is students with special needs. 21 I think one of the major issues is that you 2.2 have to take the application in its entirety 23 because, for example, under the section of 24 Educational Program Design, there is a mention of 25 curriculum, but there is a whole separate

Curriculum Plan section. So you would have to look at those two sections together, along with some of the other sections under the Educational Plan heading in order to get the full picture of what's going on. And that's what I certainly think we need to do.

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I think an important point is that this is a
school for students with special needs so that a
separate section of students, Exceptional Student
Education would be irrelevant. The whole
application deals with students with special
needs.

13 The other issue is that you cannot look for a one-size-fits-all curriculum. And what this 14 15 application talks to is alternative curriculum, 16 which in general education parlance might be 17 called supplementary curriculum. But by federal 18 law, exceptional students have to be educated with 19 specialized curriculum which often falls outside 20 of the purview of what is done in general 21 education. And I think the application does a 2.2 very thorough job of explaining not only what 23 curriculum is going to be used but what the 24 research base is for that curriculum. 25 The other issue I think which is important is

that we teach to standards and that all curricula 1 2 is in service to the meaning of standards. So the 3 issue is does the application speak to meeting the 4 Next Generation Sunshine State Standards and the 5 new LAFS, the Language Arts Florida Standards, and 6 certainly it does that. I think relative to how 7 it does that with students with special needs, 8 that's an important thing to note, and that is 9 each student must be looked at individually. 10 There are no general goals for special needs 11 students, they have to be dictated by the IEP, and 12 that is what is done in this application. 13 CHAIR TEPPER: Your time is up. Thank you. 14 And for the District, three minutes on the Educational Plan. 15 16 MR. BRIDGES: Thank you, ma'am. We recognize 17 that historically the Commission and the State 18 Board have granted some flexibility and some leniency on Educational Plan issues, which is why 19 20 we spent a great deal of our time on the budget, because we think that is critical. But it is 21 2.2 worth preserving for the record that we believe 23 the application was inadequate in this regard. Ιt 24 does not differentiate in sufficient detail 25 between various pre-K age groups of 12 months or

two years, 11 months and three to five-year-olds. While there's a course code now that serves all of these students, it's necessary to differentiate the program and curriculum and other services, particularly given the adult-to-student supervision ratios that are required by law with this particular targeted focus group of students.

As pointed out earlier, the best evidence of that lack of specificity is the application itself, and I rely on your review of it to determine whether or not you agree. But we would assert that that specificity and detail is not there.

14 A great deal of information is provided in 15 the application. Our folks looked at it and 16 believed that there was not adequate framework to 17 allow us to determine how services would be 18 provided and to allow students to attain state standards. There's a lot of material, but to us 19 20 it was not cohesive and put together in relevant 21 Once again, the best evidence of that is format. the application itself, and I'll rely on your 2.2 23 experience and judgment in reviewing that and 24 making a determination.

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Further, the Florida Department of Education

Evaluation Template requires a response that meets 1 2 the standards to present a clear description of 3 the levels of service the school will provide, how 4 it will ensure students with disabilities have 5 equal opportunity for enrollment, understanding a 6 commitment to collaborating with the sponsor to 7 ensure placement decisions made on the student's 8 unique needs, an appropriate plan for evaluating the school's effectiveness, and a realistic 9 enrollment projection and staffing plan. And they 10 argue that this is spread throughout the 11 application. But the FDOE evaluation rubric 12 13 requires that it be comprehensively addressed in 14 the section. 15 CHAIR TEPPER: Okay. So questions from 16 Commission Members on the Educational Plan? And 17 let me know if it's for the school or for the 18 District. 19 (No response.) 20 CHAIR TEPPER: Okay. Then would someone like 21 to make the motion and choose did or did not for 2.2 the Educational Plan? 23 Chris. 24 MR. BERNIER: I move the Commission find the 25 School Board did not have competent substantial

evidence to support its denial of the application 1 2 based on the Applicant's failure to meet the standards for the Educational Plan. 3 4 CHAIR TEPPER: You've heard the motion, that 5 the Commission find that the School Board did not 6 have competent substantial evidence to deny on 7 this section. Is there a second? 8 MR. GARCIA: I'll second it. 9 CHAIR TEPPER: Osvaldo. 10 So the motion is that the Commission find the 11 School Board did not have competent substantial 12 13 evidence to support its denial based on the failure to meet the standards of the Educational 14 15 If you vote yes, you are voting for the Plan. 16 Charter School. If you vote no, you are voting 17 for the School District. 18 Jackie. 19 MS. HITCHCOCK: Chris Bernier. 20 MR. BERNIER: Yes. 21 MS. HITCHCOCK: Cathy Brubaker. 2.2 MS. BRUBAKER: Yes. 23 MS. HITCHCOCK: Sonia Esposito. 24 MS. ESPOSITO: Yes. 25 MS. HITCHCOCK: Osvaldo Garcia.

1 MR. GARCIA: Yes. 2 MS. HITCHCOCK: Richard Moreno. 3 MR. MORENO: Yes. 4 MS. HITCHCOCK: Tiffanie Pauline. 5 MS. PAULINE: Yes. 6 CHAIR TEPPER: So the school prevails on 7 Issue 1. And that will take us to Issue 2, 8 whether the Organizational Plan failed to meet any of the following standards. And the only one is 9 Student Recruitment and Enrollment. 10 So, Ms. Arnold, three minutes on the school's 11 12 Organizational Plan. 13 MS. GROSS-ARNOLD: Thank you, Madam Chair. 14 As I discussed in the opening statement, the issue 15 raised by the District in this section has to do 16 with a parent contract that they allege is 17 discriminatory. During the interview, this was 18 one of the issues that we specifically brought up. And the Applicant did say, first of all, that is a 19 20 draft contract. And second of all, that was not 21 the -- the District's interpretation of the 2.2 contract was not the intent. 23 And we had a conversation, and you could see 24 in the transcript of the interview the 25 conversation going back and forth about, District,

are you giving us advice and saying that it would be a best practice to add additional language about due process if a student is an ESE student and those types of details. And we had that conversation with Assistant Superintendent Small. During the interview, the Applicant said, yes, we will make those changes.

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The other issue to remember is that under the 8 9 State Contract, that parent contract is one of the 10 things the District reviews. So, again, it's something that is put together in draft form. 11 The 12 Applicant was obviously receptive to feedback from 13 the District as to best practices or additional 14 language. And so we would say there's not 15 competent substantial evidence in the record that 16 there was discriminatory intent or that it would 17 actually result in discrimination in its final 18 form. Thank you.

CHAIR TEPPER: Mr. Bridges.

MR. BRIDGES: Thank you, ma'am. The
application provides a parent contract which
includes provisions for dismissing a student in
violation of Section 1000.05, Florida Statutes.
MS. HITCHCOCK: Can you slow down, please.
MR. BERNIER: Yes, ma'am.

I want you to hear the language. If I fail to support the mission philosphy and/or policies of the school to the degree that I, family members or my child's behavior becomes disruptive, violent, cursing and/or abusive and no improvement occurs during the probationary trials, I agree to withdraw my child or expect that my child will be involuntarily removed. Removed means your child will no longer be enrolled in OCPS.

10 Ladies and gentlemen, there is no provision in law or policy that allows for a student to be 11 12 dismissed or expelled without due process of law. 13 That is a direct violation in direct opposition to 14 the law of the land that's handed down by the 15 Supreme Court of the United States in the seminal 16 case of Goss v. Lopez. Further, there is no 17 provision in law or policy that allows for a 18 student to be dismissed or expelled on the basis 19 of conduct by anyone other than the student.

And the appellant argues that the parent contract was merely a draft. However, we've had this conversation. The application is finite as of the deadline for submittal of the applications, that's the language.

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I would submit to you that something as

fundamental as the due process rights of students 1 2 when it comes to expulsion and dismissal are such 3 that failure to grasp that is evidence of a lack 4 of a fundamental understanding of student 5 discipline, especially as it applies to ESE 6 students. 7 CHAIR TEPPER: So questions by Commission Members? 8 Tiffanie. 9 MS. PAULINE: To the District, Melissa 10 specifically. Through your contracting process, 11 12 is the Parent Contractor Handbook negotiated where it's a part of approval or acceptance of the 13 contract or is there some time thereafter? 14 15 MS. BRADY: Can I defer since this is my first round of contract? 16 17 MS. PAULINE: Yes. 18 MS. BRADY: Carolyn, can you answer that? Ι 19 apologize. 20 MS. BRIDGES: Tiffanie, would you mind 21 repeating that question? 2.2 MS. PAULINE: Sure. So my question is not 23 necessarily with this but in the normal case of 24 work and business, is the Parent Contractor 25 Handbook usually negotiated or approved? Is there

another process outside of the application review 1 2 where you have the opportunity to work with the 3 Applicant to tweak the parent contract, either 4 prior to contract or subsequent to it? 5 MS. BRIDGES: Yes, there is a process during 6 the contract where we can address that. Generally 7 what happens is we accept those pieces unless 8 there is an identified problem like this, and then 9 we negotiate that back and forth, if it can be 10 agreed upon. Now, the flip side of that is the application 11 12 becomes an attachment to the contract, as you're 13 So if that becomes a point of negotiation, aware. 14 that is sometimes a tricky piece, that you 15 accepted it in the application but then want to 16 change it at the contractor phase. 17 And it depends. If it's just language that 18 needs to be tweaked versus language that is contrary to the law, so we look at those two 19 20 pieces. If it's contrary to the law, we tend to deal with it as an application piece. 21 If it's 2.2 just tweaking the language, then we tend to look 23 at it as a contract piece. 24 MS. PAULINE: Thank you. 25 CHAIR TEPPER: The school.

There's an allegation here 1 MS. GROSS-ARNOLD: 2 that the contract specifically violates law. And 3 we did have this conversation in the interview, we 4 specifically talked about adding language dealing 5 with whether or not the behavior was a 6 manifestation of a disability so that that would 7 put everyone on notice in the contract that the 8 due process for a manifestation, when the behavior 9 was related to a disability, that that due process 10 would be provided. So that was the conversation 11 that happened at the interview stage, this very 12 thing that the District is talking about, and 13 would also happen at the Charter contract stage, 14 the District saying, Charter School, we know you 15 can dismiss for these other reasons but you can't 16 dismiss for this, it appears you might be meaning 17 to do that but you told us you weren't so let's 18 have a contract that specifically lays out what 19 the procedures would be. 20 So that's our main point is the collaboration happened, the discussion happened at the 21

23 clarification, that's not what we meant and we'll 24 change it. So when we get to the contract stage, 25 there wouldn't be an issue about the District

interview, the Applicant provided the

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approving something and then asking for it to be 1 2 changed. It had been discussed in the interview. 3 I'm sorry, Dr. Bernier, you had a question? 4 MR. BERNIER: I'm waiting for my Chairman. 5 CHAIR TEPPER: Go ahead. 6 MR. BERNIER: It is to the school. 7 CHAIR TEPPER: Then stay right where you are. MR. BERNIER: In the previous submissions, 8 9 was the contract provided in that application similar to the one that's provided this time 10 around? 11 12 MS. GROSS-ARNOLD: Yes, sir. 13 MR. BERNIER: To your manifestation question, if it was found to be a manifestation of a 14 15 disability, what would be the result? 16 MS. GROSS-ARNOLD: Then you would have to 17 follow the due process procedures. And that's 18 exactly what we said in the interview. 19 MR. BERNIER: If you had a manifestation 20 meeting and the behavior was not a manifestation, 21 what would be the result? 2.2 MS. GROSS-ARNOLD: The result is that there's 23 a parent contract. And we have the attorney --24 the FDOE attorney opinion that says that Charter 25 Schools can dismiss for reasons other than their

1 own activity. 2 MR. BERNIER: So in simple words for me. 3 MS. GROSS-ARNOLD: It could happen, yes. 4 MR. BERNIER: That child could be removed by 5 the school? 6 MS. GROSS-ARNOLD: Yes. And that's allowed 7 under the FDOE opinions. That is an allowable dismissal. It is not grounds for expulsion. Of 8 9 course, that's something only the Districts can 10 do. 11 MR. BERNIER: Thank you. CHAIR TEPPER: Other questions by Commission 12 13 Members on the Organizational Plan? 14 (No response.) CHAIR TEPPER: Then would someone like to 15 make the motion and choose did or did not? 16 17 Sonia. 18 MS. ESPOSITO: I move that the Commission 19 find that the School Board did have competent 20 substantial evidence to support its denial of the 21 application based on the Applicant's failure to 2.2 meet the standards for the Organizational Plan. 23 CHAIR TEPPER: You've heard the motion, that 24 the Commission find the School Board did have 25 competent substantial evidence for the denial on

this issue. 1 2 Is there a second? 3 MR. BERNIER: I'll second. 4 CHAIR TEPPER: Chris. 5 Okay. So the motion is the Commission find 6 the School Board did have competent substantial 7 evidence to support its denial of the application based on the Applicant's failure to meet the 8 standards for the Organizational Plan. If you 9 vote yes, you are voting for the School District. 10 If you vote no, you are voting for the Charter 11 School. 12 13 Jackie. MS. HITCHCOCK: Chris Bernier. 14 15 MR. BERNIER: Yes. MS. HITCHCOCK: Cathy Brubaker. 16 17 MS. BRUBAKER: No. 18 MS. HITCHCOCK: Sonia Esposito. 19 MS. ESPOSITO: Yes. 20 MS. HITCHCOCK: Osvaldo Garcia. 21 MR. GARCIA: No. 22 MS. HITCHCOCK: Richard Moreno. 23 MR. MORENO: No. 24 MS. HITCHCOCK: Tiffanie Pauline. 25 MS. PAULINE: No.

So you have found that the 1 CHAIR TEPPER: 2 School Board did not have competent substantial 3 evidence on this issue. And we do not need to do 4 the second vote. That takes us to Issue 3. Issue 3 is whether 5 6 the Applicant's Business Plan failed to meet any 7 of the following standards: Facilities, Food Service and the Budget. 8 For the Charter School. 9 MR. SHERWIN: Good morning, Ladies and 10 I'm Brian Sherwin, I'm a Board Member 11 Gentlemen. 12 of the Applicant and a CPA by profession. I have 13 seen and prepared many budgets, and I just wanted 14 to give you a few comments. 15 We call it a budget, it's really a financial 16 projection, right. We've all seen these. I would 17 say that some aspects of it are more important, 18 more influential in the decision than others. Т 19 would say that as you go further out in time, you 20 should have less confidence in the results. Had 21 there been no issues at all regarding mistakes and 2.2 the only questions were, well, what's going on 23 here in years four and five, we probably wouldn't 24 even be here. 25 So personally and professionally I look at

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really year one. A lot of numbers have been 1 2 thrown out trying to quantify errors. Well, what 3 really happened was there's going to be -- we were 4 notified we have a revenue shortfall of \$430,000 5 in year one. Year one is probably eight times 6 more important than any other year. And we 7 responded to that within 24 hours of hearing it. 8 We spent over eight hours going back over the 9 budget looking for ways to balance it. We've said 10 that we consider these changes non-substantive. 11 And I would like to take you through the 12 changes we actually made. The budget submitted 13 with the application had a large reserve in it. 14 It wasn't sufficient to cover every dime of a \$430 15 revenue shortfall. However, the budget that we

16 submitted, we call it the corrected budget, 17 continues to have reserves in it of \$133,000. It 18 wasn't that difficult to find specific areas to We cut dollars out of the salaries of our 19 cut. 20 leadership team, the President and CEO, the HR 21 Grants and Marketing Person, and the Director of 2.2 Accountability, we took one-third of the budget 23 shortfall against them. We did not cut one dime 24 of staffing. Staffing directly affects our 25 programs. We cut some dollars out of supplies,

overhead, these types of things. Nothing that's going to prevent us from operating the school at these FTE levels and the resulting flow of expenses.

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5 This idea that there's no difference -- I'm 6 sorry, the idea that there's a great deal of 7 difference between the draft budget submitted in 8 May and the budget submitted with the application, I don't know where that comes from. 9 Some of the items that we have received bad comments on, let's 10 call it, in the evaluation form regarding the 11 12 budget, you'll probably recall these from seeing 13 them. Nielsen Entertainment, well, Nielsen 14 Special Events, total of \$8,000. That was in the 15 draft budget for which we received nothing, we 16 received no negative comments.

CHAIR TEPPER: Your time is up.

18 I'm going to give the District an19 opportunity.

20 MR. BRIDGES: Thank you, ma'am. This one is 21 hard to address in three minutes. Once again, the 22 projected budget does not allow the school to 23 operate as a financially viable organization who 24 projects losses of 250,000 for each of the five 25 years submitted. That's the August budget submitted with the application. There is -- when you review the application, you will see that it does not allow adequate funding to lease an appropriate facility based on the narrative in the budget that is submitted.

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6 Food service, once again, I did want to 7 respond. The issue of the inappropriate expense 8 for meals and special events, that shows up in the 9 August budget, it also shows up in the revised October budget, showed up after the fact, so that 10 was not corrected. It remains an unallowable 11 12 expense. Their response is that \$8,000 is 13 immaterial. It certainly would not be immaterial 14 to the auditor reviewing the file.

15 Food service, grossly underfunded. First 16 year expense for 305 students, 23,500. I'm 17 relying on your judgment and experience to 18 understand what that means. With 305 students, 19 that equates to 43 cents per day per student. And 20 the school's response was that that is the actual 21 cost. As the exhibits in our brief demonstrate, a 2.2 realistic figure in Polk County is \$3.15 per 23 student lunch, \$1.69 per student for breakfast. 24 The balance sheet was not present. The

25 school said it was an oversight on our part. To

us that's a critical budget document that was not 1 2 there. 3 The Applicant did not provide the correct 4 figures in the proposed budget. The August 5 budget, as we mentioned, did not balance, it 6 resulted in an application that does not 7 demonstrate financial solvency to operate the 8 school. The school's response, we have indeed 9 made a mistake in the revenue section. 10 Unfortunately, the template sent to the Applicant had formulas altered for whatever reason. 11 We 12 agree with staff that the instructional material, 13 lottery, transportation dollars are already 14 included. And they acknowledge the missing page 15 having to do with the FEFP calculation, and there 16 were all sorts of acknowledgments of errors. 17 But the big deal for us was that when this 18 revised budget came in, there were 141 changes to 19 They were not decimal points, they were not it. 20 misspellings, they were not typographical errors, 21 they were substantive. It changed the fundamental 2.2 nature of the budget, it changed the bottom line 23 by \$3.3 million, which can in no circumstance be viewed as being a technical or non-substantive 24 25 change.

Further, the October submission did not 1 2 revise the narrative and mesh it with the -- or 3 synchronize it with the revised budget. Ιt 4 doesn't work. And even the revised budget is 5 going to end up operating at a loss. 6 CHAIR TEPPER: Thank you. 7 So questions by Commission Members on the Applicant's Business Plan? 8 9 MR. GARCIA: I have a guestion. 10 CHAIR TEPPER: Osvaldo. 11 MR. GARCIA: I know this is just an 12 application with certain projections and within 13 those projections you look into the neighborhood 14 where you're going to move into. And my concern 15 is the demographics of that neighborhood, because 16 I know that that would have a direct impact on how 17 much money you allocate for food. So if you're 18 moving into a neighborhood, poverty neighborhood 19 and so on, you pretty much estimate that, you 20 know, a good percentage of the students are going 21 to be either on free or reduced. 2.2 Is that the case for your projection? 23 MS. MCMANUS COMKIWYCZ: That's a very good 24 observation. Yes, we have a very high percentage 25 of Free and Reduced Lunch. So what the budget is

reflecting is the net cost. And we know that many of these children will be funded through USDA and those dollars will come.

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So that was the net cost to the program to provide food service, knowing that we're going to be at probably 88 to 90 percent Free and Reduced. CHAIR TEPPER: District.

MS. MCMANUS COMKIWYCZ: I would also like to 8 9 say I've had experience with food service two 10 different ways. One, where the District -- when we first opened the first Charter School, the 11 12 District provided the lunch program. It actually 13 cost the school nothing because everything was 14 processed through the Polk County School System. 15 So they took all of the applications, they 16 received the USDA money, they allocated who was 17 free and who was reduced and who was full pay and 18 they managed it. So in essence, it cost us 19 nothing. And when we submitted the application, 20 we said that could be a possibility to negotiate 21 in the contract.

The second experience I had was when the District -- there was a change in management and the District -- and a change in policy -- and the District decided they would no longer provide the

lunch program to Charter Schools. 1 So we then 2 contracted with a Charter School Program that was 3 involved in a Federal Grant, and still is, where 4 every child, whether they're free, reduced, 5 whatever, ate for free through this program, every 6 child. 7 CHAIR TEPPER: Can we just talk about this school. 8 MS. MCMANUS COMKIWYCZ: 9 Yes. CHAIR TEPPER: And what will be the case for 10 this school? 11 12 MS. MCMANUS COMKIWYCZ: So in knowing that, I 13 budgeted based on that concept. And so it had 14 cost us about -- net cost about 23,000 because, 15 again, all USDA applications were processed 16 through that. And if you make some mistakes on 17 the count, you are obligated to pay. So the 18 23,000 was actual real dollars that it had cost us 19 to provide a lunch program contracting with the 20 Charter School. 21 CHAIR TEPPER: And now the District's 2.2 response. 23 MR. BRIDGES: First off, I would like to 24 mention that Polk County has a high incidence of 25 low socioeconomic across the District and that

this school is a District-wide Charter School that 1 2 will be serving students from all over the county. 3 But I believe that Ms. Bowen has some comments 4 having to do with the Free and Reduced Student Lunch Program. MS. BOWEN: Good morning. Jacqueline Bowen, Chief Academic Officer, Associate Superintendent. The challenge with the Free and Reduced

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9 Lunch -- and he is correct, we do have a very high 10 population, and the targeted population of students they serve match the District's at a 60 11 12 to 70 percent Free and Reduced Lunch. But as you 13 know, that allocation is based upon the prior 14 year, it's a lag kind of recompensation. So as a 15 startup, you would not have that previous year 16 percentage of students to receive an allocation or 17 to be considered as a community feeder, so you 18 would have to have that year established.

19 So that is a challenge when you're looking at 20 a budget because you have to have that application 21 process established to be able to garner the 2.2 percentage you would receive from Free and Reduced 23 Lunch.

24 CHAIR TEPPER: So are you saying that the 25 Charter School would not have received -- will not

1	if it opens?
2	MS. BOWEN: The initial year?
3	CHAIR TEPPER: Right.
4	MS. BOWEN: That is correct, because we
5	receive the percentages from the State, and that's
6	how Free and Reduced Lunch is allocated, based
7	upon the percentages of Free and Reduced Lunch
8	that was enrolled at the school the year before.
9	CHAIR TEPPER: Charter School.
10	MS. MCMANUS COMKIWYCZ: In all the experience
11	that I've had with the Charter Schools, that has
12	never been the case. When the child has come to
13	the school, there's a history of whether they were
14	Free and Reduced Lunch so that follows the child
15	and they are eligible for those services. That's
16	our experience.
17	CHAIR TEPPER: Ms. Pauline.
18	MS. PAULINE: I don't want to get into who is
19	right and who is wrong, but just for the sake of
20	proper accounting and budgeting, maybe the
21	District's finance person, is it proper to report
22	a net number for food service and specifically
23	when it was not explained in the narrative?
24	MR. PITTS: My name is Jason Pitts. No, that
25	is not normal to show a net. And there was no

narrative in the food service section that would 1 2 have given us an indication that it was a net. Ιf 3 you look at their budget, there is an expense in 4 food service and there is a revenue in food 5 service, so that would tell me that they are not 6 showing a net. 7 MS. PAULINE: Okay. 8 CHAIR TEPPER: Other questions? 9 (No response.) 10 CHAIR TEPPER: Yes, ma'am. I just wanted to say one 11 MS. GROSS-ARNOLD: 12 thing about that. This Appeal Commission heard an 13 appeal last year with Polk School District and 14 another Charter School, and that issue was raised 15 with respect to food service and reporting the net 16 and whether or not the revenue coming in and the 17 expense should be reported, and I just wanted to 18 remind the Appeal Commission that in that case the 19 Appeal Commission determined that food service --20 the reason that the District gave was not good 21 cause for denial of that application. 2.2 CHAIR TEPPER: Mr. Bridges, the last word. 23 MR. BRIDGES: The District took appeal on 24 that case and we have subsequently dismissed the 25 appeal because there was a successful application

We disagreed with the characterization 1 this year. 2 then, we disagree with the characterization now. 3 And I believe you're limited in your decision 4 making to what the record is before you. And had 5 I known that that was going to be an issue, I 6 would be in the Appellate Courts right now arguing 7 the correctness of our position. 8 CHAIR TEPPER: Thank you. 9 So would someone -- Richard. MR. MORENO: Yeah. 10 To the school. If you 11 could talk a little bit more about the facility. 12 It just seems extremely low what you have budgeted 13 there, so just some clarification of it. I'm a little lost there. 14 15 MS. MCMANUS COMKIWYCZ: Point of 16 clarification. Are you talking about the annual 17 fee for leasing the school? 18 MR. MORENO: Well, I saw there's a 19 discrepancy between what's in the application and 20 what's in the budget. It's not that material, but 21 it's still a discrepancy. 2.2 MS. MCMANUS COMKIWYCZ: Okay. 23 MR. MORENO: I'm saying just the overall 24 number is very, very low. 25 MS. MCMANUS COMKIWYCZ: Well, they're real.

We searched the market and that would be real. 1 2 The 108,000 is 9,000 per month. The person that 3 -- the organization that we would be renting from, 4 that is their debt service on the property. 5 Because we don't have a charter as of yet, we 6 haven't signed any lease or anything. But what I 7 did when I looked at the budget, I gave it a 8 little bit more because I thought, well, maybe the 9 person renting to us, the company renting to us, 10 would maybe up it a little bit because they 11 probably had a down payment and whatever, it would 12 be a little bit more than the debt service. I was 13 trying to be conservative. But those are the 14 numbers, those are real numbers that --15 MR. MORENO: So that's just for the land 16 itself? 17 MS. MCMANUS COMKIWYCZ: No, for the building. 18 MR. MORENO: For the building? 19 MS. MCMANUS COMKIWYCZ: Yes, a 30,000 square 20 foot building. 21 MR. MORENO: For 120,000 a year? 22 MS. MCMANUS COMKIWYCZ: Yes. It's Polk 23 County. 24 CHAIR TEPPER: Mr. Bridges. 25 Thank you. I would just like MR. BRIDGES:

to ask that you not lose site of our real issue, 1 2 which is that budget submitted in August has the 3 school operating in a big red hole and that the 4 changes submitted in October are by no means 5 technical or unsubstantive. There are 141 changes 6 for a total of \$3.3 million. That's how big the 7 gulf was between a balanced budget and what was submitted. 8 And the narrative that was submitted with the 9

original budget was not changed to reflect those changes, which we are not required to nor would we consider. Once again, late is late, they were substantive and nontechnical. But our real issue is the budget does not support the operation of the school.

16 CHAIR TEPPER: So would someone like to make 17 the motion?

MS. PAULINE: I will.

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CHAIR TEPPER: Tiffanie.

20 MS. PAULINE: I move that the Commission find 21 that the School Board did have competent 22 substantial evidence to support its denial. 23 MS. ESPOSITO: I second it. 24 CHAIR TEPPER: Sonia second. 25 So the motion is the Commission find the

1	School Board did have competent substantial
2	evidence to support its denial of the application
3	based on the Applicant's failure to meet the
4	standards for the Business Plan. If you vote yes,
5	you are voting for the District. If you vote no,
6	you are voting for the Charter School.
7	Jackie.
8	MS. HITCHCOCK: Chris Bernier.
9	MR. BERNIER: Yes.
10	MS. HITCHCOCK: Cathy Brubaker.
11	MS. BRUBAKER: Yes.
12	MS. HITCHCOCK: Sonia Esposito.
13	MS. ESPOSITO: Yes.
14	MS. HITCHCOCK: Osvaldo Garcia.
15	MR. GARCIA: Yes.
16	MS. HITCHCOCK: Richard Moreno.
17	MR. MORENO: Yes.
18	MS. HITCHCOCK: Tiffanie Pauline.
19	MS. PAULINE: Yes.
20	CHAIR TEPPER: So you have found that the
21	School Board did have competent substantial
22	evidence to support its finding. You must now
23	decide whether that was good cause for denial.
24	Tiffanie, would you make the motion, please.
25	MS. PAULINE: I move that the Commission find

1	that the Applicant's failure to meet the standards
2	for the Business Plan was statutory good cause for
3	denial.
4	CHAIR TEPPER: You've heard the motion.
5	MS. ESPOSITO: Second.
6	CHAIR TEPPER: Sonia second.
7	MS. HITCHCOCK: Chris Bernier.
8	MR. BERNIER: Yes.
9	MS. HITCHCOCK: Cathy Brubaker.
10	MS. BRUBAKER: Yes.
11	MS. HITCHCOCK: Sonia Esposito.
12	MS. ESPOSITO: Yes.
13	MS. HITCHCOCK: Osvaldo Garcia.
14	MR. GARCIA: Yes.
15	MS. HITCHCOCK: Richard Moreno.
16	MR. MORENO: Yes.
17	MS. HITCHCOCK: And Tiffanie Pauline.
18	MS. PAULINE: Yes.
19	CHAIR TEPPER: So the District prevails on
20	Issue Number 3. We must now make a final motion.
21	The School Board prevailed on Issues 1 and 2.
22	However, since the District prevailed on Issue 3,
23	your motion must be to deny the appeal.
24	Would someone like to make the motion?
25	MS. ESPOSITO: I will.

CHAIR TEPPER: Sonia. 1 MS. ESPOSITO: I move the Commission 2 3 recommend that the State Board of Education deny 4 the appeal. 5 CHAIR TEPPER: Is there a second? 6 MS. BRUBAKER: I'll second. 7 CHAIR TEPPER: Cathy. So you, as always, will have a unanimous 8 9 vote. 10 Jackie. 11 MS. HITCHCOCK: Chris Bernier. MR. BERNIER: Yes. 12 MS. HITCHCOCK: Cathy Brubaker. 13 MS. BRUBAKER: Yes. 14 15 MS. HITCHCOCK: Sonia Esposito. MS. ESPOSITO: Yes. 16 17 MS. HITCHCOCK: Osvaldo Garcia. 18 MR. GARCIA: Yes. 19 MS. HITCHCOCK: Richard Moreno. 20 MR. MORENO: Yes. 21 MS. HITCHCOCK: Tiffanie Pauline. 2.2 MS. PAULINE: Yes. 23 CHAIR TEPPER: So the appeal of the Charter 24 School is denied. This will be heard before the 25 State Board of Education on February 18th. Ιf

1	some of you were very efficient and already looked
2	up the date, it was the 17th, it's been changed to
3	the 18th. It's here in Tallahassee. It will
4	either be in this building or at the Capitol in
5	the Cabinet Meeting Room. Jackie will send
6	everybody an email or a letter and let you know
7	where you are on the agenda so you can make time
8	and provide for that. Thank you.
9	We will take a ten-minute break before we
10	hear the next appeal. So we'll come back at
11	11:35.
12	(Whereupon, proceedings were concluded at
13	11:25 a.m.)
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1 CERTIFICATE OF REPORTER 2 STATE OF FLORIDA) COUNTY OF LEON) 3 4 I, MICHELLE SUBIA, Registered Professional 5 Reporter, certify that the foregoing proceedings were 6 taken before me at the time and place therein 7 designated; that my shorthand notes were thereafter 8 translated under my supervision; and the foregoing pages, numbered 3 through 78, are a true and correct 9 10 record of the aforesaid proceedings. 11 I further certify that I am not a relative, 12 employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' 13 14 attorney or counsel connected with the action, nor am I financially interested in the action. 15 16 DATED this 24th day of January, 2016. 17 18 Michel a Dulie 19 20 MICHELLE SUBIA, CCR, RPR NOTARY PUBLIC 21 COMMISSION #FF127508 EXPIRES JUNE 7, 2018 2.2 MICHELLE SUBIA Commission # FF 127508 23 Expires June 7, 2018 Bonded Thru Troy Fain Insurance 800-385-7019 24 25